

YDUQS PARTICIPAÇÕES S.A.
("Company")

NATIONAL CORPORATE TAXPAYER'S REGISTER OF THE MINISTRY OF FINANCE
(CNPJ/MF) 08.807.432/0001-10
COMPANY REGISTER IDENTIFICATION NUMBER (NIRE) 33.3.0028205-0

**MINUTES OF THE SPECIAL RESOLUTION OF THE BOARD OF
DIRECTORS
JUNE 18, 2025**

- 1. Date, time, and place:** On the 18th (eighteenth) day of the month of June, 2025, the directors deliberated remotely.
- 2. Call Notice, quorum, and attendance:** The call was done according to the Articles of Incorporation and Bylaws of the Company's Board of Directors ("Board" or "BoD"), the following Directors of the Company participated in the meeting, representing its entirety: Messrs. Juan Pablo Zucchini, Thamila Cefali Zaher, Brenno Raiko de Souza, Heloísa Rios, Flavio Benício Jansen Ferreira, André Pires de Oliveira Dias, Bernardo Lobão, Nilson Curti, and Eduardo Wurzmann.
- 3. Board:** Mr. Juan Pablo Zucchini (Chairman) and Ms. Vanessa Chalhoub (Legal Manager).
- 4. Agenda:** Pursuant to the *Novo Mercado* Regulations, article 77, § 2º, of the Company's Articles of Incorporation, Article 16, item "aa", to discuss and deliberate on the Company's voting statement in Restricted Hearing No. 01/2025 – DIE, promoted by B3 S.A. – *Brasil, Bolsa, Balcão* ("B3"), regarding the amendment of the *Novo Mercado* Regulations ("Regulations" and "Restricted Hearing").

5. Resolutions:

5.1. Amendment of *Novo Mercado* Regulations. The Company's Executive Board informed the Board of Directors about the public statement issued by ABRASCA regarding the ongoing voting process and reform of the *Novo Mercado* Regulations, as well as the various interactions among companies listed on the segment, capital market entities, and B3 concerning the proposed changes and the voting format. In addition, the stages of this process were reported, from the public hearings to the publication of the notice and its subsequent amendment, all as filed on the Company's governance portal.

In view of the clarifications provided by the Company's Executive Board and its recommendation to reject the proposed amendments, the members of the Board of Directors unanimously and without reservations approved the rejection of the 25 amendment items proposed by B3.

The Company's management believes it is necessary to adjust the process and the proposed amendments to the regulations in order to effectively achieve the goal of improving corporate governance practices in the Brazilian capital market. The position is in line with the perception of the majority of other market participants regarding the proposed amendment. Nevertheless, the Directors emphasize that they are in favor of improvements in corporate governance and appreciate B3's efforts in this regard.

6. CLOSING, DRAFTING AND APPROVAL OF MINUTES: There being no further business to address and no other statements made, the meeting was adjourned for the time necessary to draft these minutes, which, once read, reviewed, and approved, were signed by all attending directors.

Rio de Janeiro, June 18, 2025.

Juan Pablo Zucchini
Chairman of the Board

Thamila Cefali Zaher Memória
Vice-Chairman of the Board

Brenno Raiko de Souza

Heloísa Rios

Flavio Benicio Jansen Ferreira

André Pires de Oliveira Dias

Nilson Curti

Eduardo Wurzmann

Bernardo Lobão

Vanessa Chalhoub
Secretary of the Board