

YDUQS PARTICIPAÇÕES S.A.

Publicly-held Company

National Corporate Taxpayer's Register of the Ministry of Finance (CNPJ/MF)

08.807.432/0001-10

Company Registration Identification Number (NIRE) 33.3.0028205-0

MINUTES OF THE EXTRAORDINARY MEETING OF THE BOARD OF DIRECTORS HELD ON JUNE 26, 2025

- Date, time, and place:** On June 26, 2025, at 8:45 a.m., remotely through the *Microsoft Teams* platform, therefore considered to have been held at the registered office of **YDUQS Participações S.A.**, located at Avenida das Américas 4200, Edifício Montreal, bloco 5, sala 301, Barra da Tijuca, Postal Code (CEP) 22.640-907 ("Company").
- Call Notice:** Call formalities dispensed with, in view of the attendance of all members of the Board of Directors, pursuant to Article 19, paragraph 5, of the Company's Articles of Incorporation.
- Attendance:** All acting members of the Company's Board of Directors were in attendance, namely: **(i)** Juan Pablo Zucchini; **(ii)** Thamila Cefali Zaher; **(iii)** André Pires de Oliveira Dias; **(iv)** Eduardo Luiz Wurzmann; **(v)** Bernardo Augusto Lobão Dos Santos; **(vi)** Brenno Raiko de Souza; **(vii)** Heloísa Helena Rios de Carvalho Nigro; **(viii)** Nilson Curti; and **(ix)** Flavio Benício Jansen Ferreira. The Company's Legal Counsel was also present. Ms. Deborah Meirelles Rosa Brasil.
- Presiding Officers:** Chairperson – Juan Pablo Zucchini; Secretary – Déborah Meirelles Rosa Brasil.
- Agenda:** The members of the Board of Directors of the Company met to examine, discuss, and resolve on the following agenda: **(i)** acknowledge and record the resignation submitted by Mr. Bernardo Augusto Lobão Dos Santos to the positions of member of the Company's Board of Directors and member of the Audit and Finance Committee ("**AFC**"), effective July 7, 2025; and **(ii)** the appointment of Mr. José Aroldo Alves Junior, current Officer without specific designation, for the position of Officer of Education, replacing Mrs. Marina da Fontoura Azambuja; and **(iii)** the election of Mr. Silvio Pessanha Neto for the position of Officer without specific designation.

6. **Resolutions:** After analyzing the matters on the agenda, the members of the Board of Directors present, by unanimous vote and without reservations or restrictions, resolved as follows:

6.1. To acknowledge and record the resignation submitted by Mr. Bernardo Augusto Lobão dos Santos, a Brazilian citizen, married, economist, bearer of identity card (RG) No. 128.419.73-6, issued by IFP/RJ, registered with the Individual Taxpayer's Register (CPF) under No. 055.167.277-31, with business address at Avenida das Américas 4200, Edifício Montreal, bloco 5, sala 301, Barra da Tijuca, Postal Code (CEP) 22.640-907, to the positions of member of the Board of Directors and member of the AFC, according to the letter filed at the Company's headquarters.

6.1.1. Note that the resignation now presented will take effect from July 7, 2025.

6.1.2. To thank Mr. Bernardo for his contributions and dedication, as a member of the Company's Board of Directors and AFC.

6.1.3. To record that, in view of the resignation now presented, the Board of Directors appointed Director Flavio Benício Jansen Ferreira as a new member of the AFC, effective July 7, 2025, the date on which the AFC will have the following composition, with a term ending on the date of the annual general meeting that examines the Company's financial statements for the fiscal year ending December 31, 2025:

- (i) André Pires de Oliveira Dias, AFC coordinator;
- (ii) Nilson Curti; and
- (iii) Flavio Benício Jansen Ferreira.

6.2. To approve the appointment of Mr. José Aroldo Alves Junior, a Brazilian citizen, married, civil engineer, bearer of identity card (RG) No. 9500227084-2, issued by SSP/CE, registered with the Individual Taxpayer's Register (CPF) under No. 628.187.243-68, with business address Avenida das Américas 4200, Edifício Montreal, bloco 5, sala 301, Barra da Tijuca, Postal Code (CEP) 22.640-907, who is already a member of the Company's statutory Executive Board as Officer without specific designation, for the position of Officer of Education, replacing Mrs. Marina da Fontoura Azambuja, a Brazilian citizen, married, economist, bearer of identity card No. 10.913.603-6, issued by DETRAN/RJ, registered with the Individual Taxpayer's Register (CPF) under No. 074.866.797-01, with business address

at Avenida das Américas 4200, Edifício Montreal, bloco 5, sala 301, Barra da Tijuca, Postal Code (CEP) 22.640-907, 22.640-907, who, therefore, is dismissed from the aforementioned position, effective as of this date.

6.2.1. To thank to Mrs. Marina for her contributions and dedication, as Officer of the Company.

6.3. To approve the election of Mr. Silvio Pessanha Neto, Brazilian, married, physician, bearer of identity card (RG) No. 52806951, issued by CRM RJ, registered with the Individual Taxpayer's Register (CPF) under No. 05493741750, with business address at Rua Jardim Botânico 700, Sala 609 - Jardim Botânico, Rio de Janeiro - State of Rio de Janeiro, 22461-002, for the position of Officer without specific designation.

6.3.1. To record that both Mr. José Aroldo Alves Junior, who will now hold the position of Officer of Education, replacing the position of Officer without a specific designation, as will Mr. Silvio Pessanha Neto, now elected as Officer without specific designation, will hold their respective positions for the remainder of the unified term of office of the other members of the Executive Board, to come to an end at the meeting of the Board of Directors immediately following the annual general meeting that resolves on the approval of the financial statements for the fiscal year ended on December 31, 2025.

6.3.2. To record that, based on the information received by the Company's management, in accordance with the applicable legislation, it was informed that the Officers now elected are in a position to sign, without any reservation, the statement of clearance mentioned in Article 147, paragraph 4, of Law No. 6404, of December 15, 1976, and in Article 2 of Annex K to CVM Resolution No. 80 of 2022, which will be filed at the Company's headquarters.

6.3.3. To record that the Officers elected herein will be invested in their respective positions upon signing the respective terms of office, to be drawn up in the Company's own book, accompanied by the respective statement of clearance mentioned above, which will be filed at the Company's headquarters.

6.3.4. To record that, by virtue of the resolutions taken in items 6.2 and 6.3, the Company's Executive Board shall be composed of the following members, all with a term of office until the meeting of the Board of Directors

immediately following the annual general meeting that resolves on the approval of the financial statements for the fiscal year to be ended on December 31, 2025:

- (i) Eduardo Parente Menezes, as CEO;
- (ii) Rossano Marques Leandro, as Financial and Investor Relations Director;
- (iii) José Aroldo Alves Junior, as Office of Education; and
- (iv) Silvio Pessanha Neto, as Office without Specific Designation.

7. **Adjournment, drawing up, and approval of the minutes:** With nothing more to discuss, these minutes were drawn up, read, checked, and approved by all directors in attendance and by the secretary. The documents are archived at the Company.

Rio de Janeiro, June 26, 2025.

Presiding Officers:

Juan Pablo Zucchini
Chairperson

Déborah Meirelles R Brasil
Secretary

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[Signatures provided on the following page]

[Signature page of the minutes of the Meeting of the Board of Directors of YDUQS Participações S.A. held on June 26, 2025]

Members of the Board of Directors in Attendance:

Juan Pablo Zucchini

Thamila Cefali Zaher

André Pires de Oliveira Dias

Eduardo Luiz Wurzmann

Bernardo Augusto Lobão Dos Santos

Brenno Raiko de Souza

Heloísa Helena Rios de Carvalho Nigro

Nilson Curti

Flavio Benício Jansen Ferreira