# 

# Results Presentation

4Q23 & 2023

March 14th, 2024



ITAG B3

**ICO2** B3









Research as of October, 2023





**IBRX100** B3

IGC B3

**IDIVERSA** B3



# Disclaimer



Rio de Janeiro, March 14<sup>th</sup>, 2024 - **YDUQS Participações S.A.**, one of the largest private organizations in Brazil's higher education private sector, presents its **results for 4Q23 and 2023**.

The Company's financial information is presented based on consolidated numbers, in Brazilian Reais, in accordance with the Brazilian Corporation Law and the accounting practices adopted in Brazil (BRGAAP), already in accordance with the International Financial Reporting Standards (IFRS), including IFRS-16.

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# Highlights



# Year ended with strong cash generation and net income, with EBITDA margin expansion



# Operating Cash Flow (OCF)



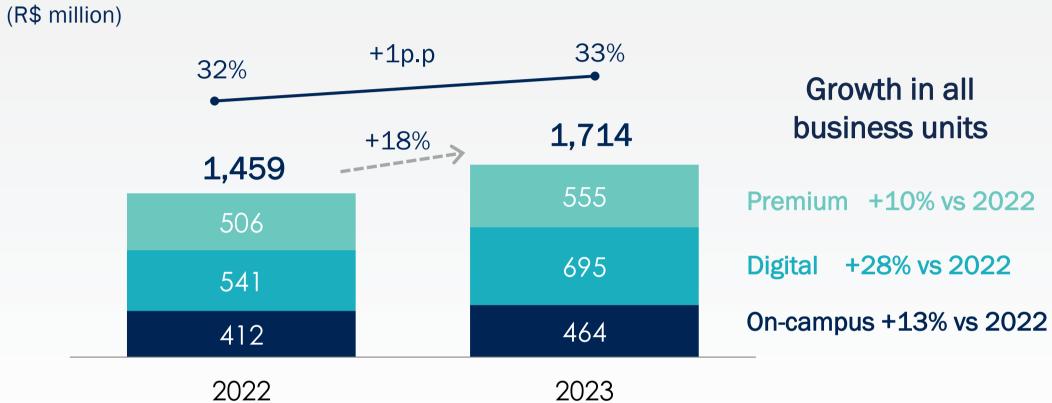
Reduction in cost of debt and average term extended

CDI+1.35%

-0.61p.p. vs 3Q23

**3.4 years** +1.5 year vs. 3Q23





Adjusted EBITDA Margin

### **Guidance achieved**

Digital Intake +29% vs. 4022

Guidance: between 10% and 20% vs 4Q22

Adjusted EBITDA +10% vs 4Q22

Guidance: between 5% and 15% vs 4Q22

### **Average Ticket**

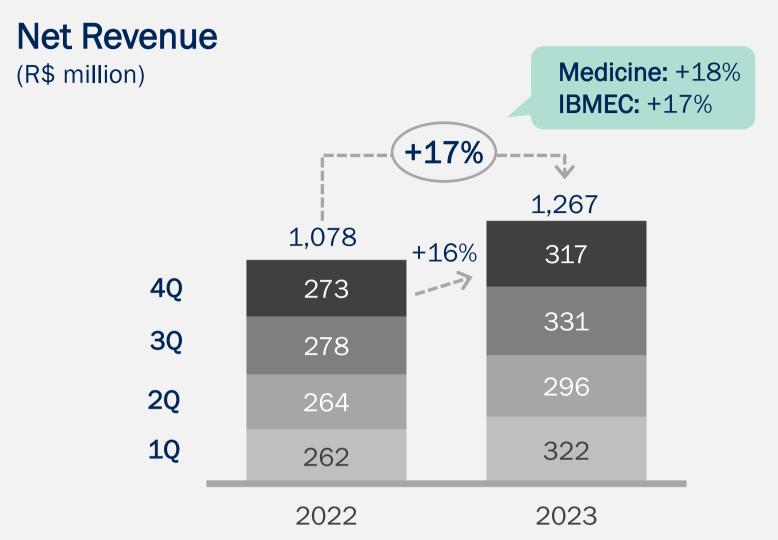
Upperclassmen of +1 year

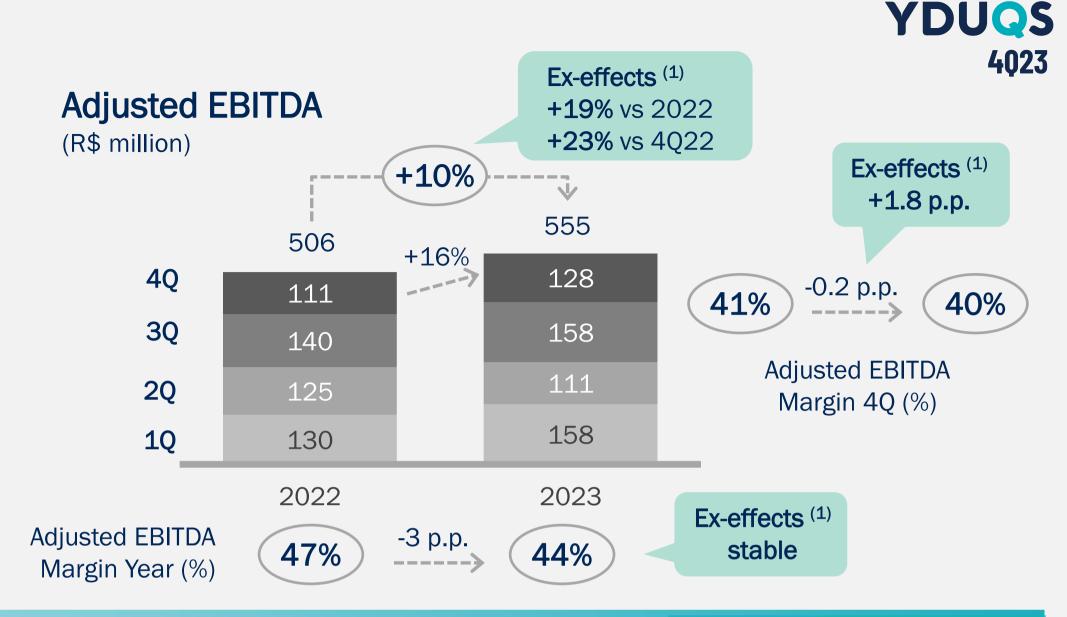
**Medicine** +10% vs 4022

**Digital** +11% vs 4Q22

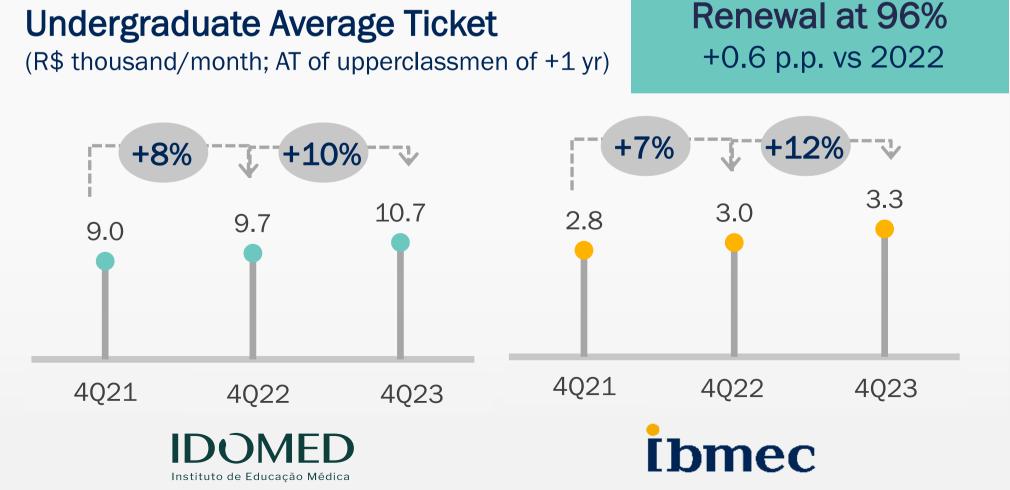
**On-campus** +8% vs 4022

# Premium | Maintaining strong growth



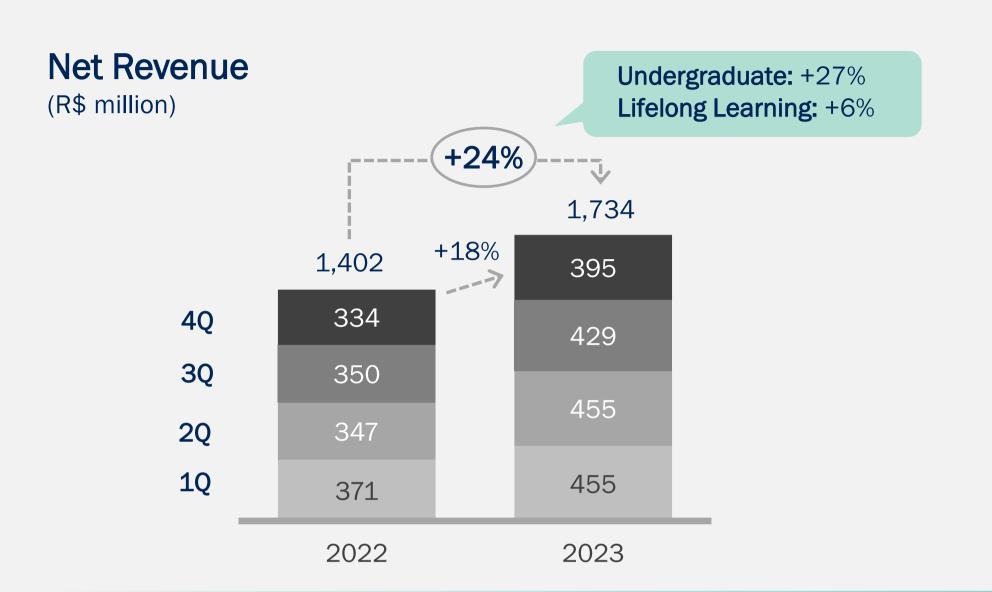


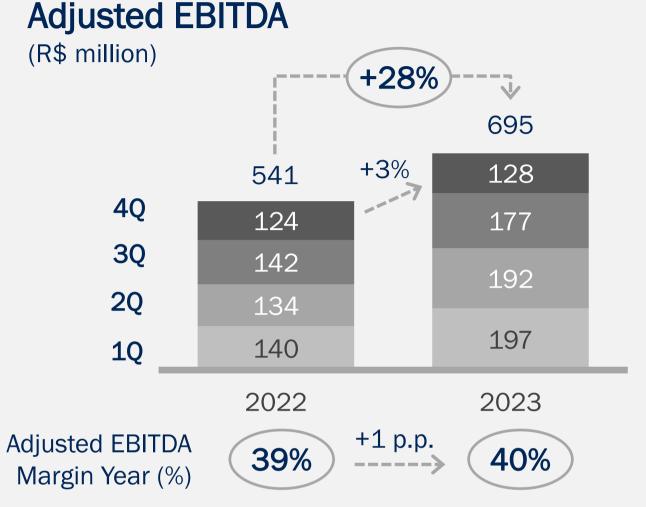
### **Total student base** (thousand students) **Undergraduate students Medicine:** 8.4K (+12% yoy) +11% **IBMEC:** 5.5k (+13% yoy) 15.7 14.1 +12% 7.0 **IBMEC** 6.2 \_--7 +11% Medicine 8.7 7.9 4Q22 4Q23



# Digital Learning | +29% increase in intake vs 4022

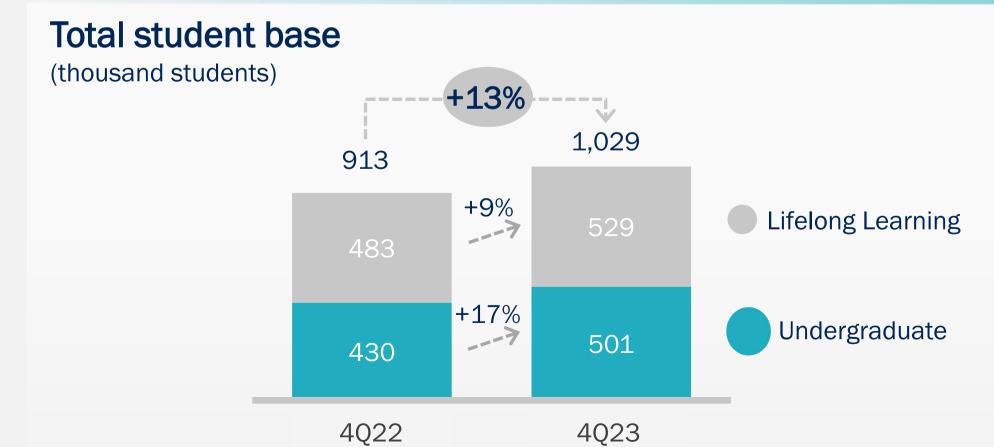






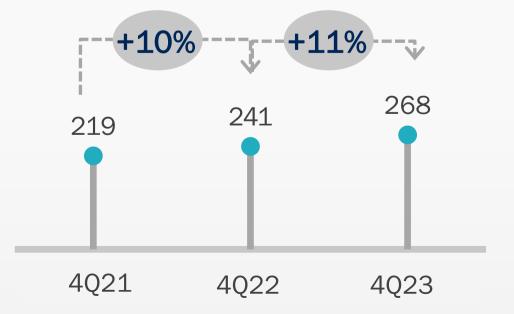


Impact of increased revenue share with DL centers and Bad Debt (Strong intake cycle in 1H23 and revision of the initial provisioning %)



### **Undergraduate Average Ticket**

(R\$/month; AT of upperclassmen of +1 yr; consolidated digital)



### Renewal at 65%

-2.9 p.p. vs 2022 <sup>(1)</sup>

4Q23 Intake
45K students
+29% vs 4Q22
Exceeding the guidance
(Between 10% and 20% vs 4Q22)

(1) This Renewal Rate considers only students who enrolled in even-numbered quarters.

# On-Campus | Maintaining Net Revenue and EBITDA growth



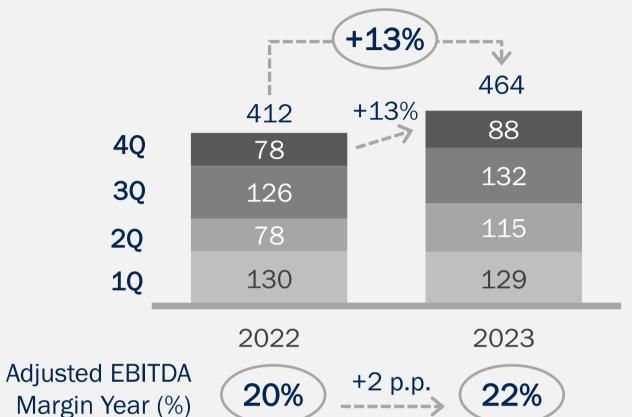
### **Net Revenue**

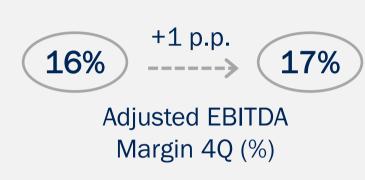
(R\$ million)



### **Adjusted EBITDA**

(R\$ million)





### Total student base

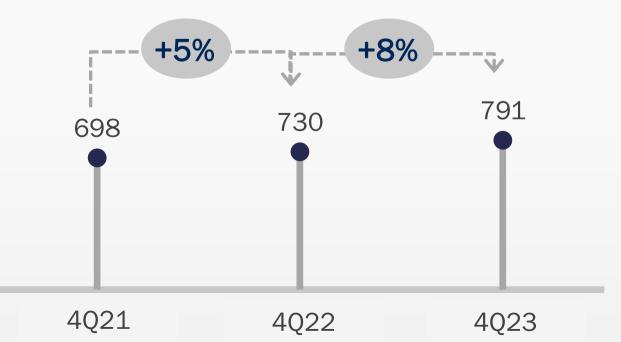
(thousand students)

268
+58%
263
31
49
Semi on-campus

-10%
237
214
On-Campus

## **Undergraduate Average Ticket**

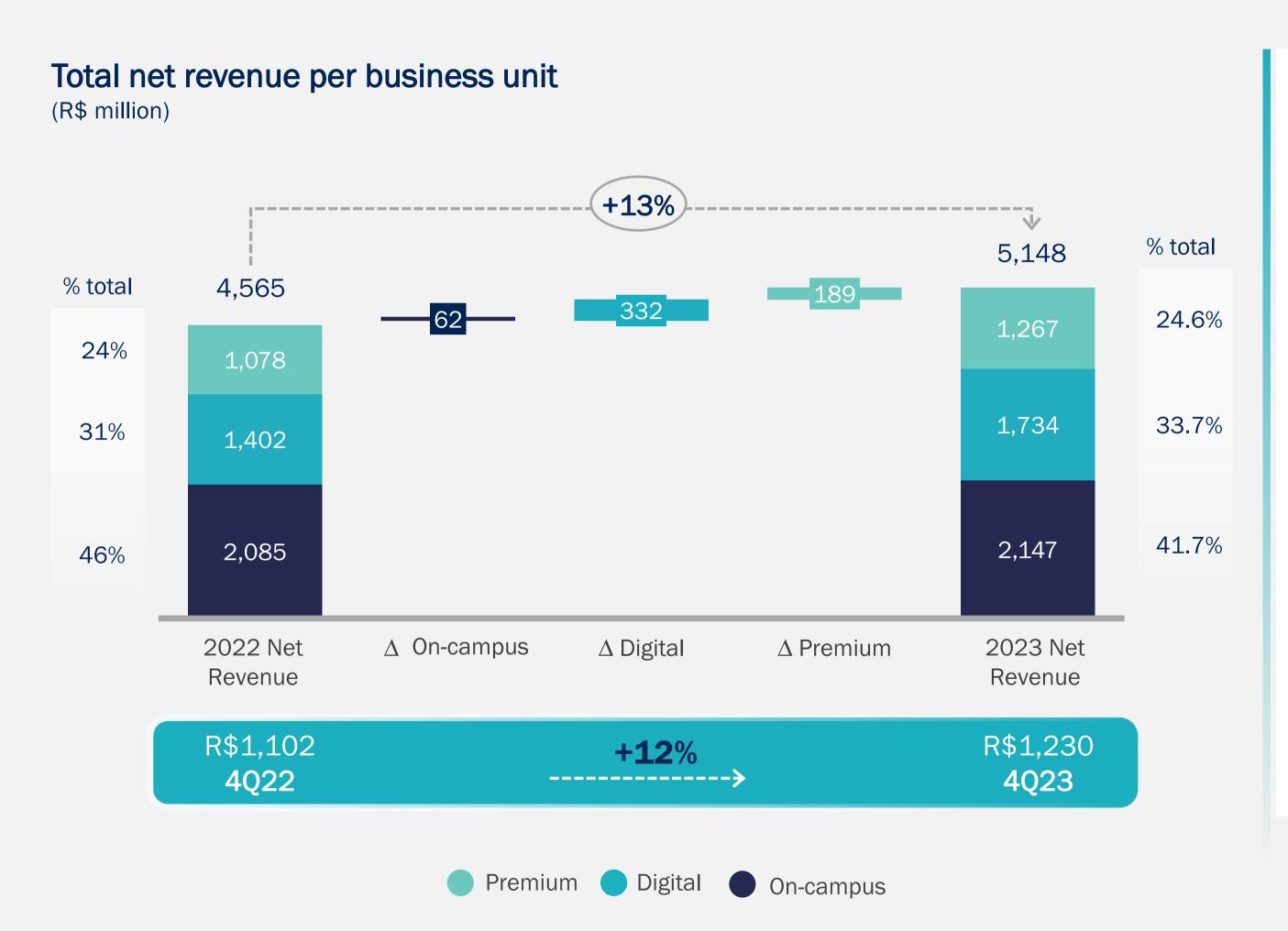
(R\$/month; AT of upperclassmen of +1 yr; ex-semi on-campus)

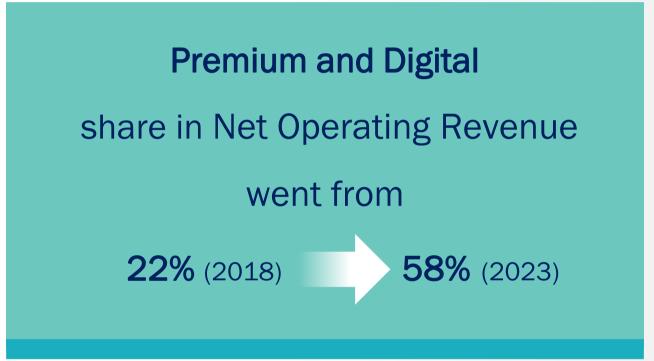


Renewal at 83% -0.9 p.p. vs 2022

# Net Revenue | The strength of a diversified portfolio

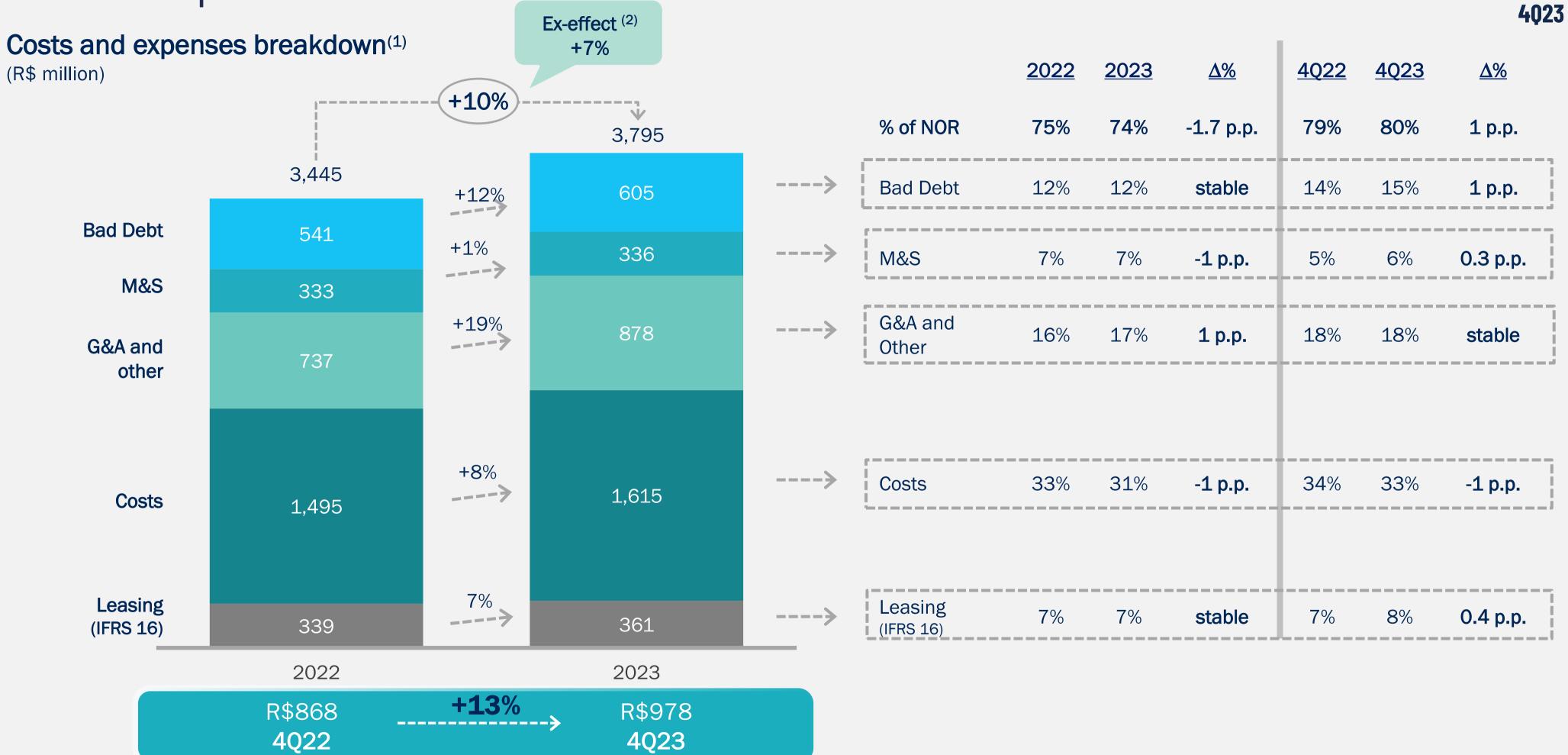










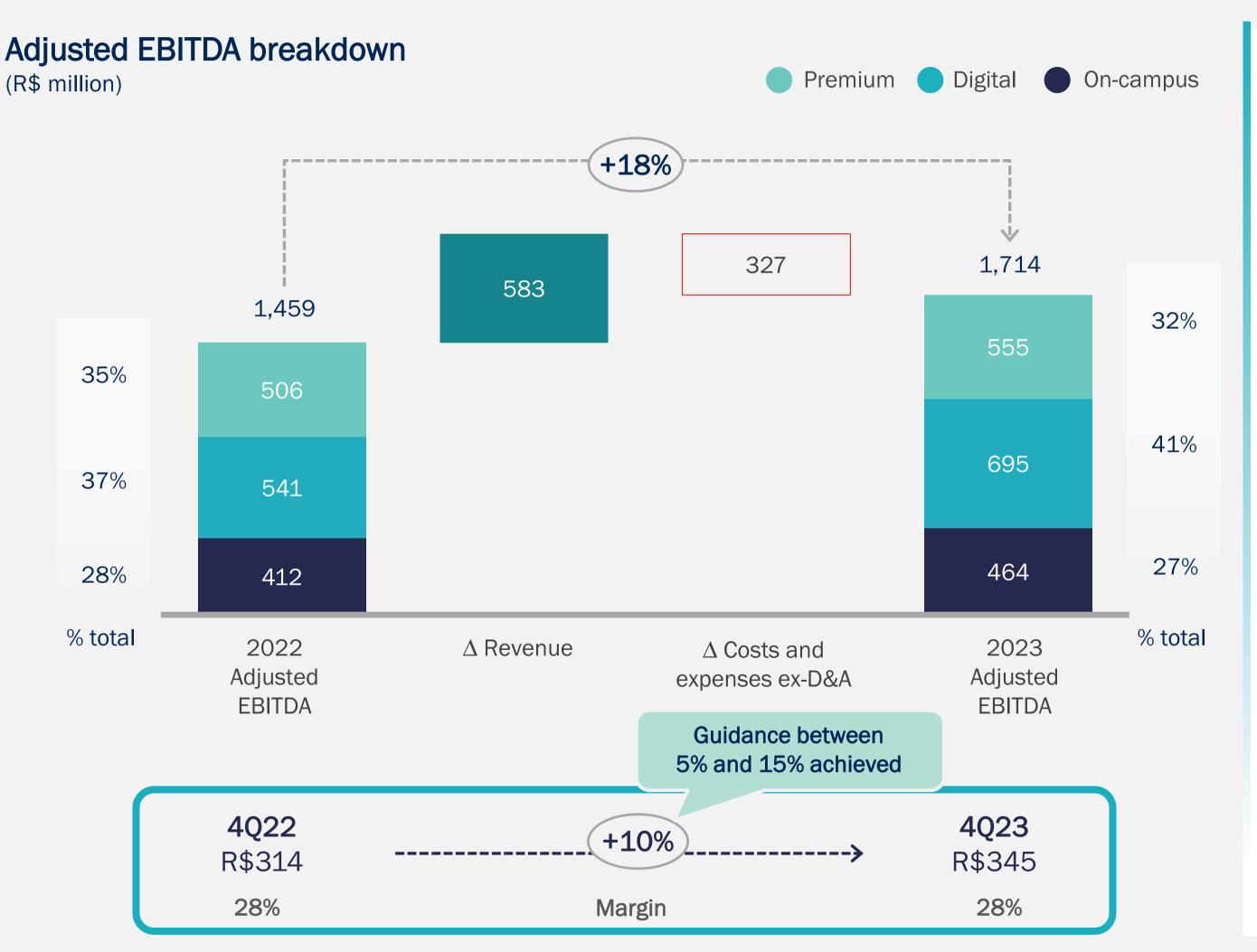


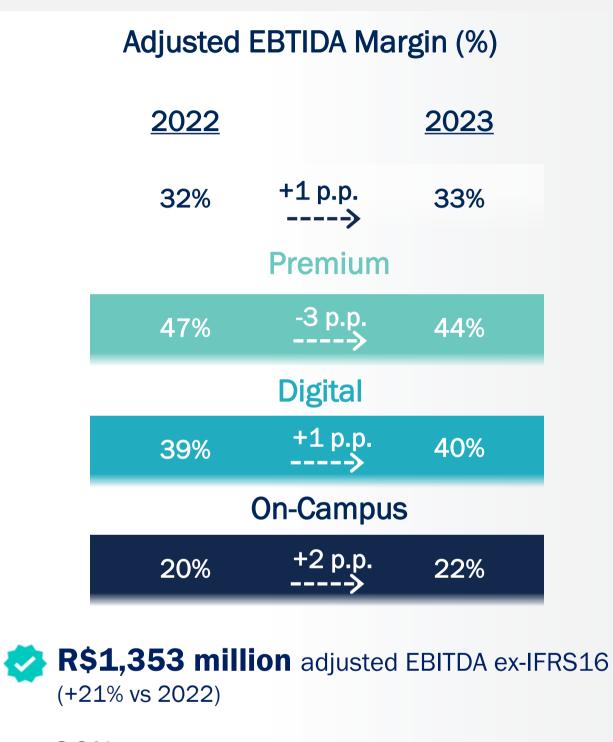
(2) Excluding the variable compensation effect.

<sup>(1)</sup> Recurring Costs and Expenses (IFRS 16 and ex-D&A) | For comparison purposes: reclassification of expenses in 2022 between M&S and G&A expenses lines in the amount of R\$35 million.

# EBITDA: Strong Operating Leverage leads the Company to achieve the Guidance





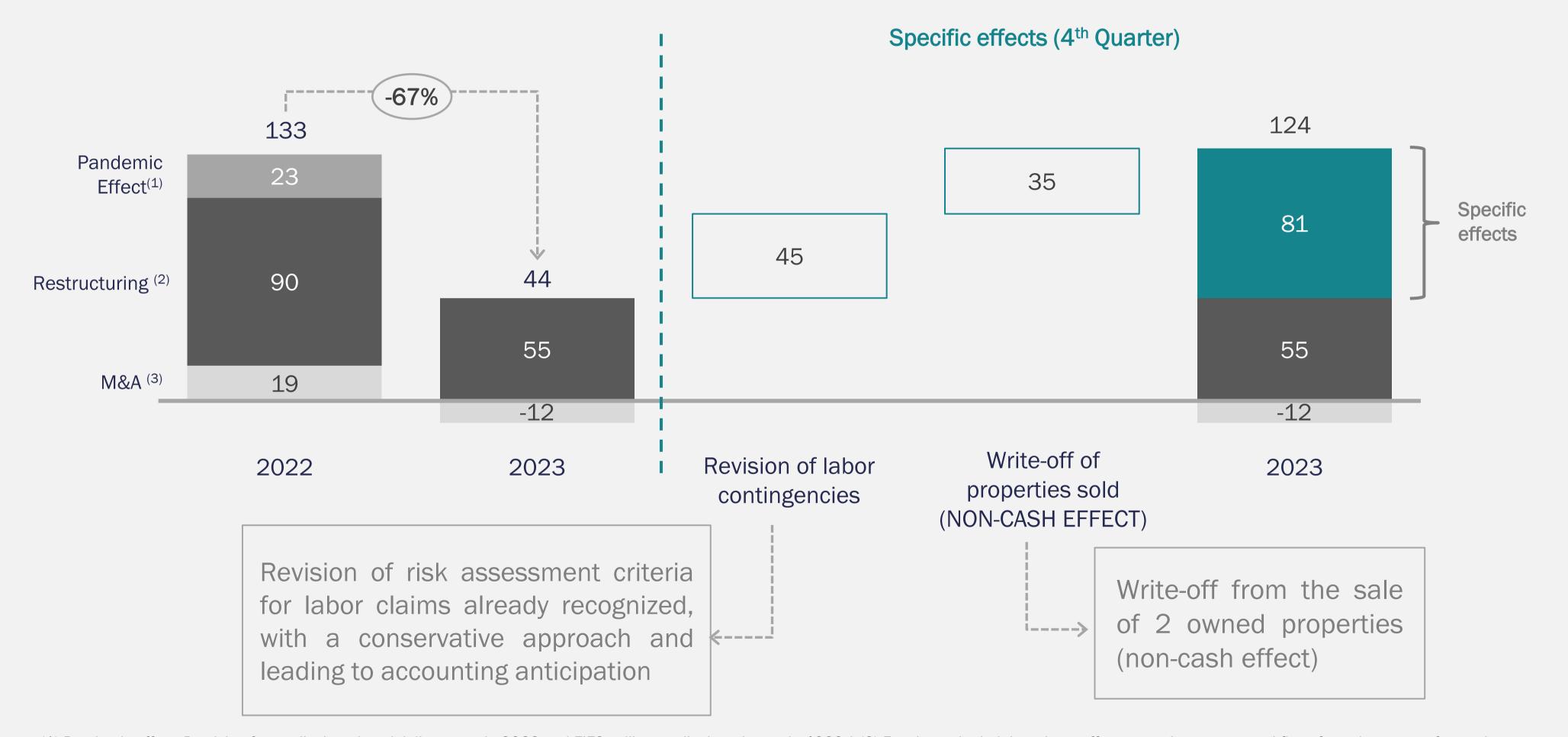


- **26**% Adjusted EBITDA Margin ex-IFRS16 (+2 p.p vs 2022)
- **R\$1,590 million** EBITDA (+20% vs 2022)
  - **31**% EBITDA Margin (+2 p.p vs 2022)

# Non-recurring effects



- amounts in R\$ million



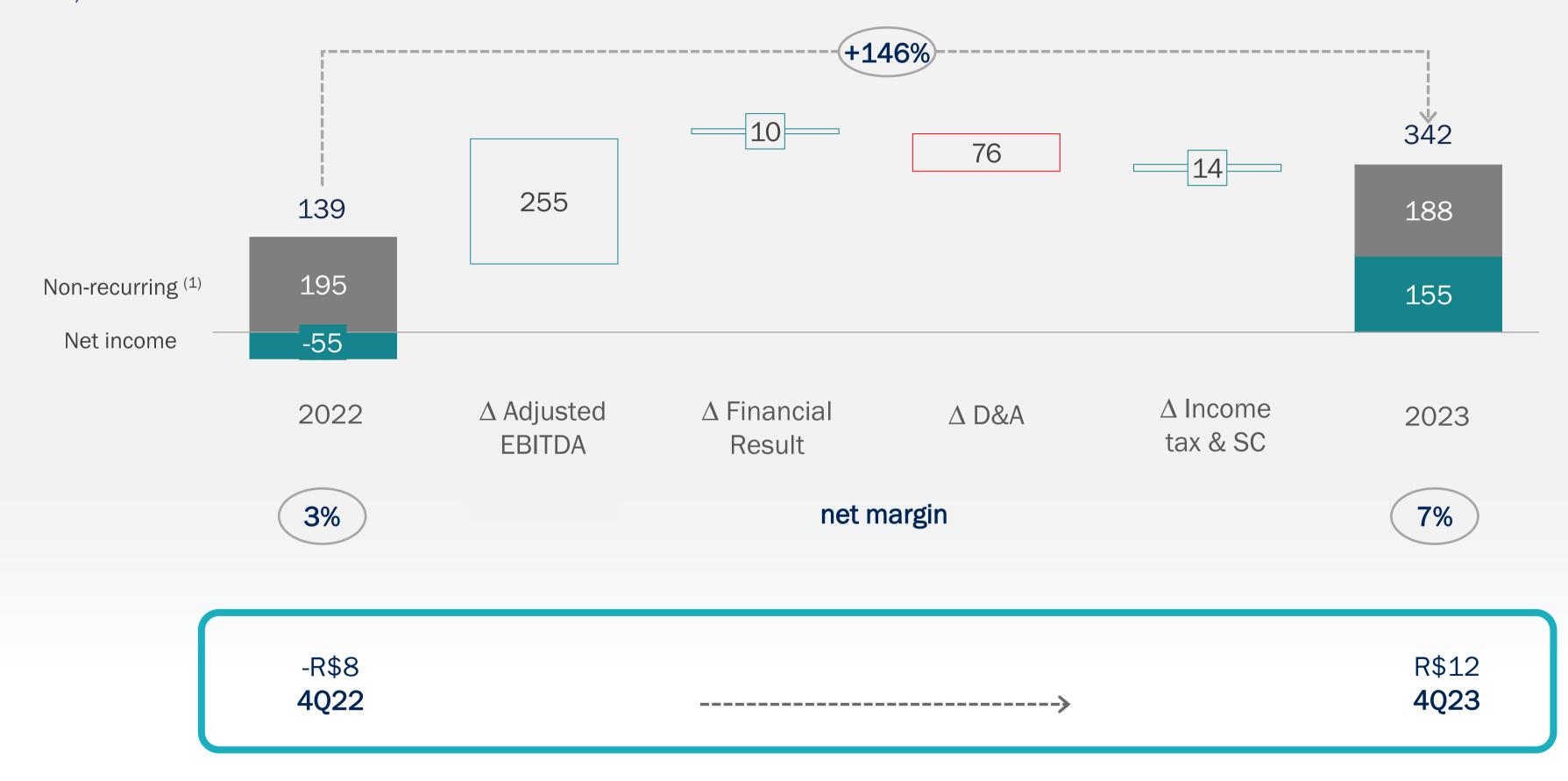
<sup>(1)</sup> Pandemic effect: Provision for medical students' delinquency in 2Q22 and FIES ceiling medical graduates in 4Q22 | (2) Faculty and administrative staff restructuring, contractual fines from the return of rented properties and others | (3) M&A: Expenses from past acquisitions, write-off of the difference in accounts receivable from past acquisitions and write-off of amounts payable from acquisitions.

# Adjusted net income



### Adjusted Net Income breakdown

(R\$ million)



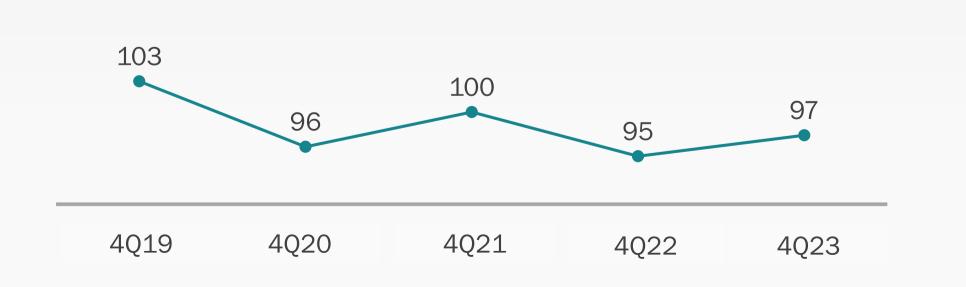
<sup>(1)</sup> Non-recurring effects that impact Net Income include non-recurring effects that impact EBITDA, amortization of goodwill from acquisitions and adjusted Income Tax and Social Contribution.

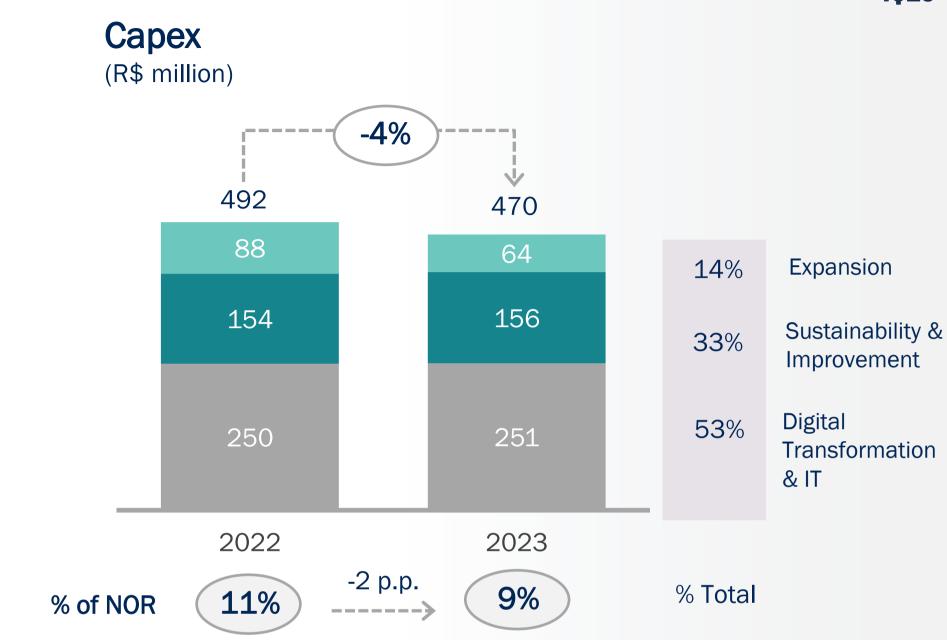
# Strong cash generation

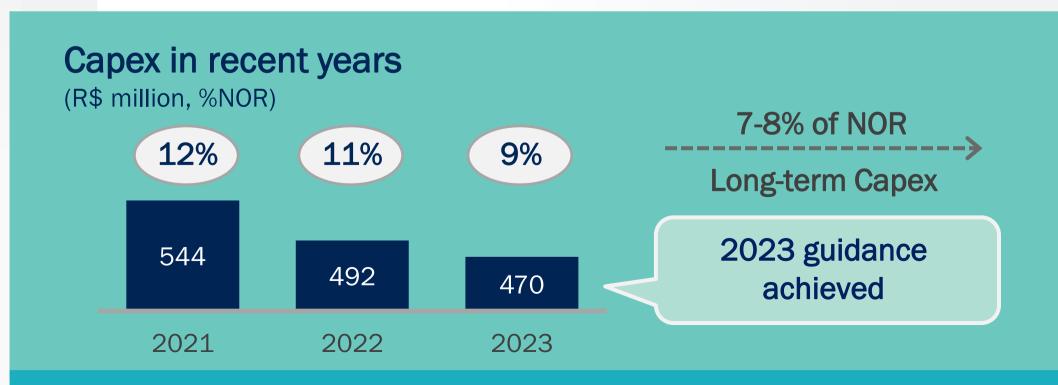


in R\$ million	4Q22	4Q23	Δ%	2022	2023	Δ%
EBITDA ex-IFRS 16	177	133	-25%	987	1,228	24%
Change in working capital	(29)	(33)	14%	(101)	(89)	-12%
Taxes (Income Tax/Social Contribution)	(1)	(16)	1700%	(22)	(57)	158%
Operating cash flow	147	84	-43%	864	1,082	25%
Capex	(159)	(135)	-15%	(492)	(470)	-4%
(=) Free cash flow	(12)	(51)	314%	373	612	64%
Interest ex-IFRS 16	(134)	(126)	-6%	(497)	(544)	9%
(=) Free Cash Flow to Equity	(147)	(177)	n.a.	(125)	67	n.a.
Operating Cash Conversion (1)	83%	63%	-20 p.p.	87.6%	88.1%	0.5 p.p.









(1) Operating Cash Flow/ EBITDA ex-IFRS 16.

# Leverage reduction







Average cost of debt<sup>(3)</sup>

CDI + 1.35%

Reduction of 0.61 p.p. vs 3Q23

### R\$917 million

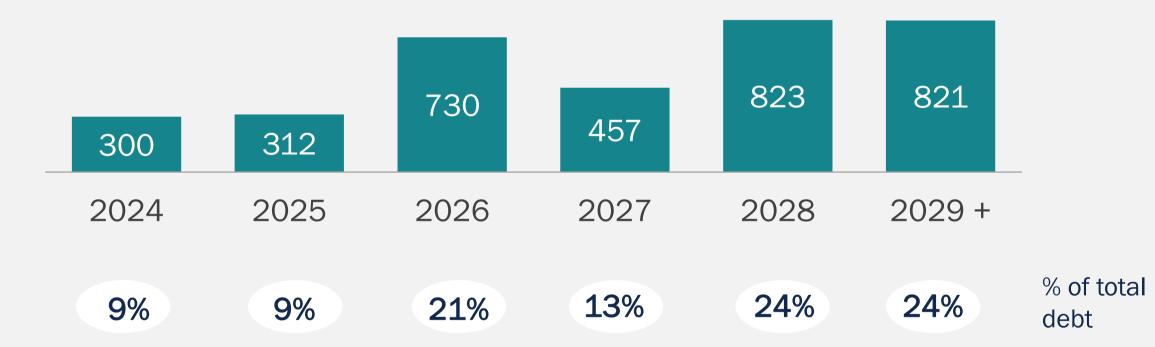
Cash and cash equivalents
After Dec/Jan<sup>(2)</sup> transaction

R\$2.8 billion

Net Debt ex-IFRS 16

### Debt amortization schedule (3)

(R\$ million; principal amount only)



Subsequent facts

[January 2024] Debt extension with Banco Citibank, in the amount of USD 44 million (R\$218.4 million), at CDI+1.5% yoy, with maturity in 2 years.

Debt settlement in December and new issue on 01.30.2024.

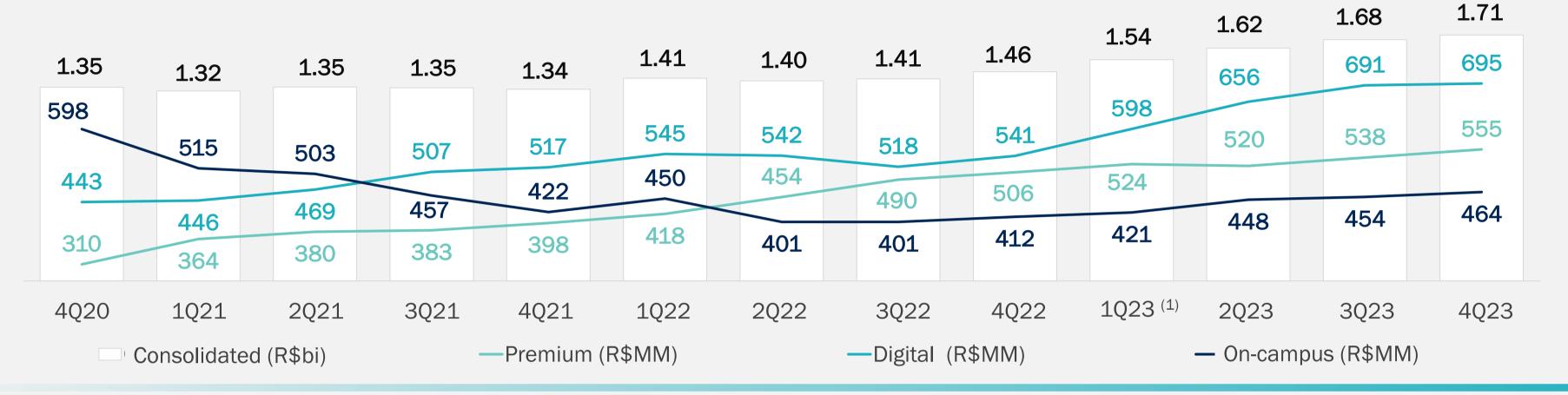
[February 2024] The Board approved in the minutes the 10<sup>th</sup> debenture issue in the amount of R\$1.1 billion, in two series, maturing in 5 and 7 years, at a maximum rate of CDI+1.25%yoy, and CDI+1.45%yoy, respectively, reducing the cost of the company stotal debt to CDI+ 1.35%yoy.

- (1) Leverage Ratio = Net Debt ex-IFRS 16/ Adjusted EBITDA (LTM, considering IFRS 16).
- (2) Considering debt extension (Citi 4131) in the amount of USD 44 million, as approved in the board meeting on December 15<sup>th</sup>, 2023. Cash in Dec/2023 closed at R\$698 million.
- (3) Considering the 10<sup>th</sup> debenture issue in the amount of R\$1.1 billion, and also considering the amortization of debenture V, in the amount of R\$175 million in February, 2024.

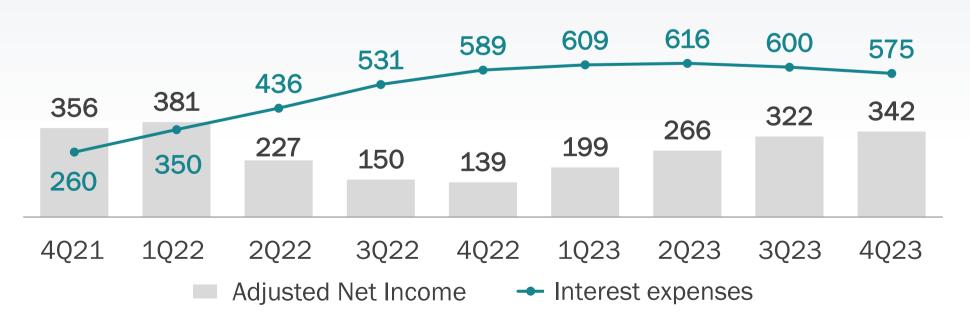
# After showing resilience through several crisis, all businesses grew substantially in the year, with resumption of net income



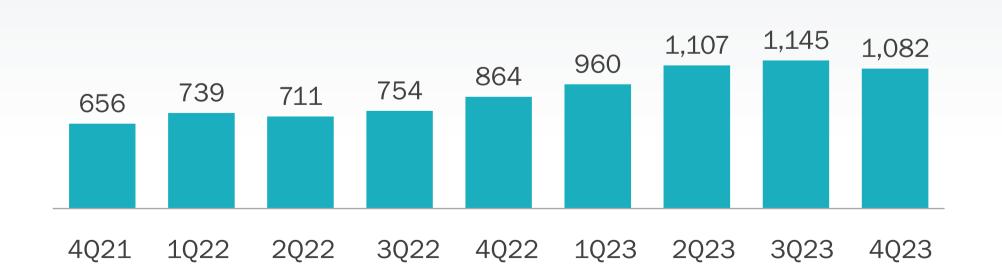
### LTM adjusted EBITDA







# LTM Operating Cash Flow (R\$ million)



<sup>(1)</sup> Excluding mismatch FG-Fies effect on revenue between Premium and On-campus segments.

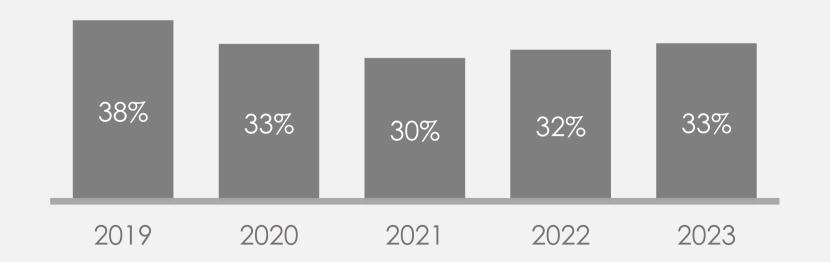
<sup>(2)</sup> Interest expenses and charges expenses and interest on swap loans.

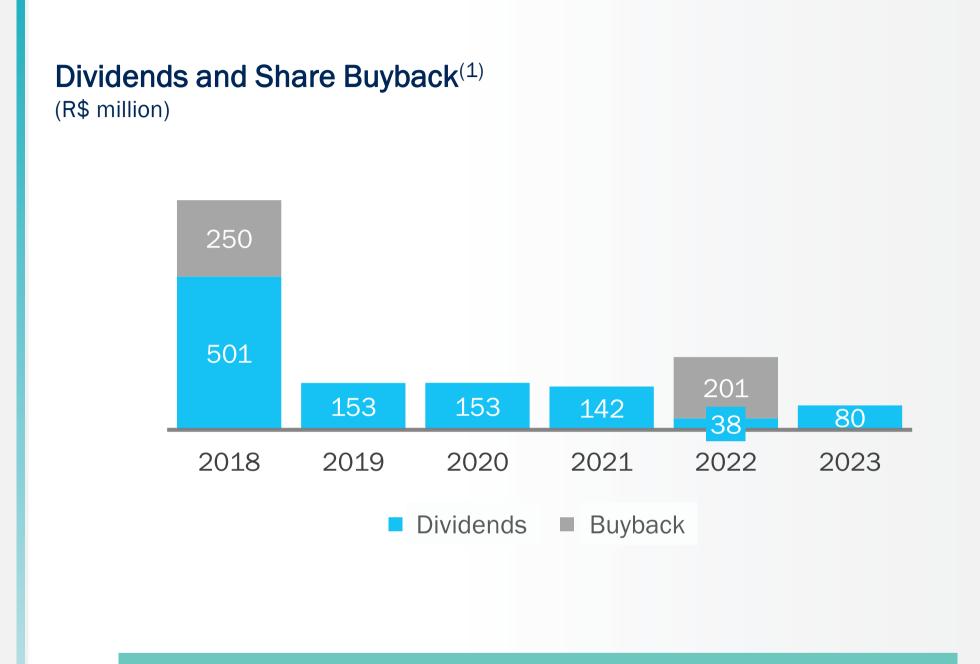
# We have a history of growth, margin and payment of dividends











Payment of Dividends
every year
since the IPO in 2007

(1) Dividends and share buyback on a cash view.

# Our technologic transformation journey highlights



# **Sales Force Deployment | Oct.23**

**Integrated CRM and Pricing Platform** 



### **Pricing**

Exponential gain in the speed of reaction to the market

**Time for launching campaigns:** 

from 7 days to 2 hours.



### Intake

Greater lead control: 360°-view of the candidate

- +30% conversion of enrollment
- 63% in enrollment time



### **Marketing Cloud**

- +17 p.p. in productivity in contact keys
- 29% in CAC



### Relationship

Personalized and multi-channel service based on Al

# Strengthening of our digital ecosystem with solutions that encourage student retention and success

### **Registration**

 Platform with simple and fast enrollment journey

### Renewal

- Optimized journey
- Live classes for distance learning students

### **Workability**

- Career preparation courses
- Intermediate Certifications

### Scale in Al and data

- Robust infrastructure and single data repository
- Intensive Al use: +30 operating solutions



(vs. 2019)

Student's NPS



Student Engagement in the app (90% of students are active)



**+20 pp** Optimized journey for selecting classes



Distance learning student engagement

# ESG Management: Our journey towards sustainable development



2023 ESG score closed at

of the projected for the year

113.19%

### Main goals achieved

- Increase by 10% the number of job opportunities
- Reduce by 50% employees' dissatisfaction level due to embarrassment in our NPS
- Increase by 3 p.p. the number of **Black and multiracial employees in the faculty**, accumulated figure for three years



# MOVIMENT EDUCA2030

Yduqs became an ambassador company for Educa 2030, the UN Global Compact Brazil's agenda for Education.

MSCI ESG RATINGS

CCC B BB BB A AA AAA

Produced by MSCI ESG Research

as of October, 2023

In 2023, Yduqs was recognized by MSCI as a global leader in ESG, raising its rating from "A" to "AA", being the only education company in Latin America classified as an ESG leader.

# **ICO2**B3

For the 2<sup>nd</sup> consecutive year, Yduqs is part of ICO2 B3. Certified as Carbon Neutral, it consolidates its leadership role in building a low-carbon economy.





In 2023, the Yduqs Institute entered two important institutional partnerships for fundraising.



# Final Remarks



Based on our pricing discipline, a winning portfolio strategy and strong operating leverage, we delivered

# strong cash generation and net income increase in 2023

Average ticket of upperclassmen of +1 yr up vs 4Q22

Medicine: +10% | Ibmec: +12% | Digital: +11% | On-campus: +8%

Digital intake increase vs 4Q22

Digital: +29% (guidance exceeded)

Net revenue +12% vs 4Q22

Premium: +16% | Digital: +18% | On-campus: +5%

Guidance for EBITDA between 5% and 15% achieved:

+10% vs 4Q22

Adjusted EBITDA margin 28%

2023 EBITDA: R\$1.6 billion

+20% vs 2022

2023 Adjusted Net Income: R\$342 million

+R\$203 million vs 2022

2023 Operating Cash Flow: R\$1.1 billion

+R\$218 million vs 2022

Average cost of debt of CDI + 1.35%

with average maturity extended to 3.4 years

# What we have promised vs what we delivered in 2023



Adjusted EBITDA	Results		
1Q23 - between 10% and 20% vs 1Q22	+21% vs 1Q22		
2Q23- between 10% and 20% vs 2Q22	+24% vs 2Q22		
3Q23 - between 10% and 20% vs 3Q22	+14% vs 3Q22		
4Q23 - between 5% and 15% vs 4Q22	+10% vs 4Q22		

Digital Intake	Results
1Q23 - Digital posts 2-digit growth	+20% vs 1Q22
2Q23 - between 10% and 20% vs 2Q22	+45% vs 2Q22
3Q23 - between 10% and 20% vs 3Q22	+26% vs 3Q22
4Q23 - between 10 and 20% vs 4Q22	+29% vs 4Q22

On-campus Intake	Results		
1H23 - between 1H21 and 1H22	+14% vs 1H21		
2H23 – between 25% and 35% vs 2H22	+31% vs 2H22		



### **8.4K Medical students**

Guidance between 8.2 and 8.3k undergraduate students



# +53 new medicine seats approved

+100 seats expected for 24.1 intake cycle

Guidance between +130 and 160 new seats



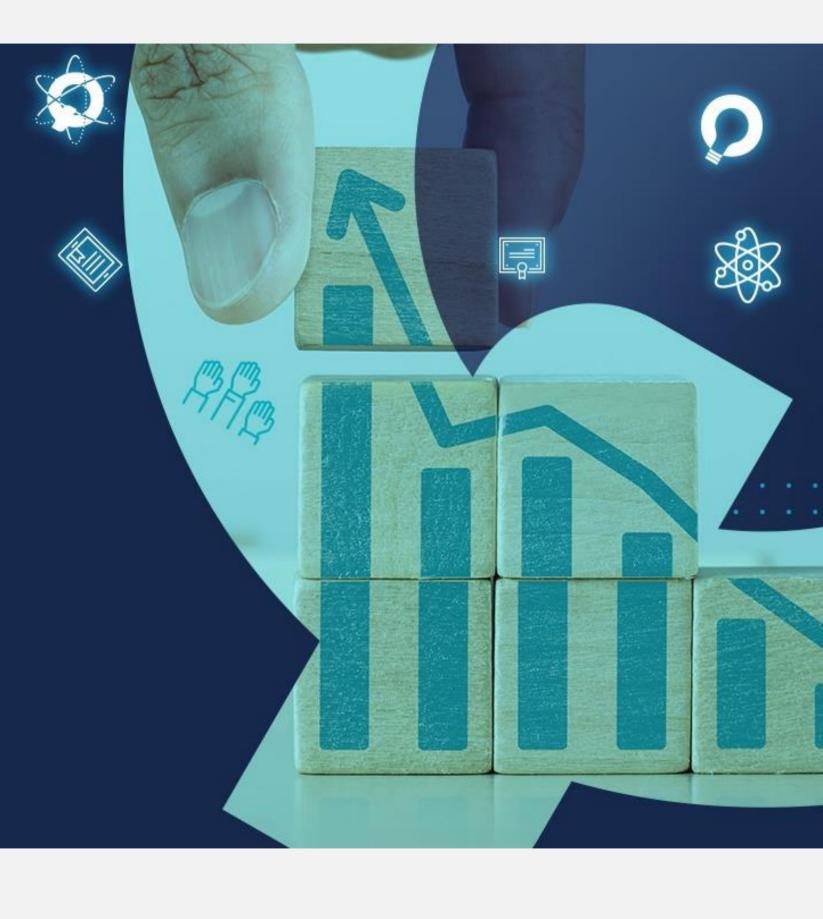
# **R\$ 470 million Capex**

Guidance of R\$ 470 million





- Digital Intake for 1024 between 180 and 190 thousand students
- On-campus Intake for 1H24 increasing between 15% and 25% vs 1H23
- **2024 Capex** closing at R\$470MM (stable vs 2023)
- **Total dividends referring to 2023:** R\$ 160 million<sup>(1)</sup>
- Adjusted Net Income in 1Q24 with double-digit growth vs 1Q23



# YDU(S

**IR Contact** 

ri@yduqs.com.br

www.yduqs.com.br