

YDUQS PARTICIPAÇÕES S.A.

Corporate Taxpayer's Register of the Ministry of Finance (CNPJ/MF) 08.807.432/0001-10
State Registration Number (NIRE) 33.3.0028205-0

**EXTRACT OF THE MINUTES OF THE BOARD OF DIRECTORS' MEETING
PUBLISHED ON MARCH 17, 2025**

Date, time, and venue: On the seventeenth (17th) of March 2025, at 1:30 p.m., held remotely, via the Microsoft Teams platform. **2. Call notice, quorum, and attendance:** The call notice was done according to the Articles of Incorporation and Bylaws of the Company's Board of Directors. The following members attended: Mrs. Juan Pablo Zucchini (represented by Mr. Brenno Raiko de Souza), Thamila Cefali Zaher Memória, André Pires de Oliveira Dias, Eduardo Luiz Wurzmann, Bernardo Augusto Lobão dos Santos, Brenno Raiko de Souza, Heloísa Helena Rios de Carvalho Nigro, Nilson Curti, and Flavio Benício Jansen Ferreira. As guests: Eduardo Parente Menezes (CEO), Rossano Marques (CFO and Investor Relations Officer), José Aroldo Alves Junior (Chief Operations Officer), Marina Fontoura (Officer of New Business and Growth), Silvio Pessanha (IDOMED Officer), Claudia Romano (Officer of ESG and Institutional Relations), Marcel Desco (Market Officer), Danielle Borba (Controllershship Officer), Renan Brandão (People and Management Officer), Ivana Rodrigues (Regulation and Evaluation Officer), Fernando Romeiro (PCO and Vida Toda Medicina Officer), Carolina Bonfim (Strategic Projects Manager), Vanessa Chalhoub (General Counsel), and Tamires Campos (Corporate Lawyer). **3. Board:** Ms. Thamila Cefali Zaher (Chairperson) and Vanessa Chalhoub (Secretary). **4. Agenda and Resolutions. 4.2.1 Approval of the 2024 Financial Statements and 4.2.2. Approval of the 2024 Allocation of Results and Capital Budget.** After the clarifications provided by the Company's management and based on the recommendation of the Audit and Finance Committee and the Fiscal Council, as well as the unqualified opinion of the external auditors, the Board of Directors concluded that the Management Report and the Financial Statements fairly reflect, in all material aspects, the equity and financial positions of the Company and its subsidiaries on December 31, 2024, approving, by unanimous vote, without restrictions or qualifications, the referred documents, accompanied by the Notes and the proposal for the 2024 Allocation of Results and Capital Budget, which reflect the financial results for the fiscal year ended December 31, 2024, as provided in item V of article 142 of Law No. 6.404/76, and authorizing, immediately thereafter, their respective disclosure through timely submission to the Brazilian Securities and Exchange Commission and to B3 S.A. – Bolsa, Brasil Balcão. **4.2.5. Approval of the cancellation of Company shares.** Following the clarifications provided by the Company's management, the members of the Board of Directors approved, by unanimous vote, without restrictions or reservations, in accordance with Article 12 and Article 30, Paragraph 1, item "b," of Law No. 6.404/76 and Article 16, item "o," of the Company's Articles of Incorporation, the cancellation of 15,000,000 common shares issued by the Company held in treasury, without reducing the value of its capital stock, including those referring to the remaining balance of the Share Buyback Program approved on September 2, 2024, and terminated on February 26, 2025. As a result of the cancellation, the Company's capital stock will now be divided into 274,088,851 common, registered, book-entry shares with no par value. The adjustment of the head provision of Article 5 of the Company's Articles of Incorporation will be decided at the next Annual General Meeting of the Company on April 28, 2025. After the cancellation of shares, a reserve of 11,996,444 common shares will remain in treasury, which may be held in treasury, used to fulfill share-based incentive plans, sold, or canceled. Following the decisions taken above, the Board of Directors ratified all actions already taken by the Company's Executive Board to implement the matters herein approved. **5. Closing, Drafting, and Approval of Minutes:** There being no further business to discuss, the Board of Directors' Meeting was closed, and the minutes were drawn up, which were read and found to be in order and signed by

all attending members of the Company's Board of Directors. The documents are filed at the Company.

I hereby certify that the above resolutions were extracted from the minutes drawn in the Register of Minutes of the Company's Board of Directors' Meetings.

Rio de Janeiro, March 17, 2025.

Vanessa Chalhoub
Secretary of the Board