

YDUQS PARTICIPAÇÕES S.A.***Publicly-Held Company******National Corporate Taxpayer's Register of the Ministry of Finance (CNPJ/MF)******08.807.432/0001-10***

State Registration Number (NIRE) 33.3.0028205-0

**EXTRACT OF THE MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON MARCH 28, 2025**

1. Date, time, and place: On March 28, 2025, at 9:00 am, held remotely via email. **2. Call notice, Quorum, and Attendance:** Call formalities waived in view of the attendance of all members in office of the Board of Directors, according to Article 19, paragraph 4, of the Company's Articles of Incorporation. **3. Board.** The meeting was chaired by Mr. Juan Pablo Zucchini (Chairperson) and Vanessa Chalhoub (Secretary). **4. Agenda and Resolutions. 4.1.1.** To approve the proposal for the installation of the Supervisory Board, as well as approve its submission for examination, deliberation, and voting by the ASSM. **4.1.2.** To approve the proposal to set the number of three (3) permanent members and the same number of alternates to make up the Supervisory Board throughout the next term, as well as approve its submission for examination, deliberation, and voting by the ASSM. **4.1.3.** To approve the proposal for the election of permanent and alternate members of the Supervisory Board, as well as approve its submission for examination, deliberation, and voting by the ASSM. **4.1.4.** To approve management's proposal to set the total annual compensation of managers for the 2025 financial year, as well as approve its submission for examination, deliberation, and voting by the ASSM. **4.1.5.** To approve the proposal for approval of a new Share Grant Plan, as well as approve its submission for examination, deliberation, and voting by the ASSM. **4.1.6.** To approve the proposal to amend the head provision of Article 5 of the Articles of Incorporation to reflect the Company's current capital stock, as well as approve its submission for examination, deliberation, and voting by the ASSM. **4.1.7.** To approve the proposal to restate the Company's Articles of Incorporation, as well as approve its submission for examination, deliberation, and voting by the ASSM. **4.1.8.** To approve the call for the Company's ASSM to discuss the following matters: **(i)** the financial statements accompanied by the respective explanatory notes, the independent auditor's report, the opinion of the Supervisory Board, the summarized annual report, and the opinion of the Audit and Finance Committee, regarding the fiscal year ended December 31, 2024, and the proposed capital budget prepared by the management; **(ii)** the management's report and management's accounts for the fiscal year ended December 31, 2024; **(iii)** the management's proposal for the Company's capital budget for the 2025 fiscal year; **(iv)** the management's proposal for the allocation of the Company's income for the fiscal year ended December 31, 2024; **(v)** the installation of the Supervisory Board; **(vi)** the determination of the number of members who will compose the Supervisory Board for the next term; **(vii)** the election of the permanent and alternate members of the Supervisory Board; **(viii)** the setting of the total annual compensation for managers and members of the Supervisory Board for the 2025 fiscal year; **(ix)** the approval of a new Share Grant Plan; **(x)** the amendment to the head provision of Article 5 of the Articles of Incorporation to reflect the Company's current capital stock; and **(xi)** the restatement of the Company's Articles of

Incorporation. **4.1.9.** The members of the Board of Directors have been informed of the resignation of Mr. Flavio Benício Jansen Ferreira from his position as member of the Audit and Finance Committee ("AFC"), effective as of this date. **4.1.10.** The members of the Board of Directors approved the appointment of Mr. Bernardo Augusto Lobão dos Santos, Brazilian, married, economist, bearer of Identity Card (RG) No. 128.419.73-6, issued by IFP/RJ, and enrolled with the Individual Taxpayer's Register (CPF) under No. 055.167.277-31, with business address at Av. Venezuela, 43, 6th Floor, Saúde, Rio de Janeiro/RJ, Postal Code (CEP): 20.081-311, for the position of member of the Audit and Finance Committee. Under Article 9 of the AFC Bylaws, his term of office will be valid until the Annual Shareholders' Meeting that discusses the Company's financial statements for the fiscal year ended December 31, 2025. **5. Closing, Drafting, and Approval of Minutes:** There being no further business to discuss, the Board of Directors' Meeting was closed, and the minutes were drawn up, read, checked, and signed by all members of the Company's Board of Directors. The documents are filed at the Company.

I hereby certify that the above resolutions were extracted from the minutes drawn in the Minutes Register of the Company's Board of Directors' Meetings.

Rio de Janeiro, March 28, 2025.

Vanessa Chalhoub
Secretary of the Meeting