

YDUQS PARTICIPAÇÕES S.A.

Publicly-held Company

National Corporate Taxpayer's Register of the Ministry of Finance (CNPJ/MF)

08.807.432/0001-10

Company Registration Identification Number (NIRE) 33.3.0028205-0

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS HELD ON MARCH 27, 2026

- Date, Time, and Place:** On the 27th day of March, 2026, at 9:00 AM, held remotely, and considered to have taken place at the registered office of **YDUQS PARTICIPAÇÕES S.A.**, located at Avenida das Américas, 4.200, bloco 5, Térreo, Barra da Tijuca, city and State of Rio de Janeiro (“**Company**”).
- Call Notice, Quorum, and Attendance:** Call formalities were not required, in view of the attendance of all members of the Board of Directors, pursuant to Article 19, paragraph 4, of the Company's Articles of Incorporation.
- Presiding Board:** The chair of the meeting was Mr. Juan Pablo Zucchini (Chairman) and Vanessa Chalhoub (Secretary).
- Agenda:** To decide on the following matters: **(4.1)** the characterization of the independence of candidates for the position of independent members of the Company's Board of Directors (“**Characterization of Independence**”); **(4.2)** the terms and conditions of the Company's management proposal to be submitted to shareholders at the Annual Shareholders' Meeting to be held on April 28, 2026 (“**Management Proposal**” and “**Annual Shareholders' Meeting**”, respectively); **(4.3)** the call notice of the Annual Shareholders' Meeting to discuss and resolve on the following matters: **(i)** the financial statements accompanied by the respective explanatory notes, the independent auditor's report, the opinion of the Supervisory Board, the summarized annual report, and the opinion of the Audit and Finance Committee, regarding the fiscal year ended December 31, 2025, and the proposed capital budget prepared by the management; **(ii)** the management's report and management's accounts for the fiscal year ended December 31, 2025; **(iii)** the management's proposal for the Company's capital budget for the fiscal year 2026; **(iv)** the management proposal for the allocation of the Company's income for the fiscal year ending on December 31, 2025; **(v)** the determination of the number of members who will compose the Company's Board of Directors for the next term; **(vi)** the election of the members of the Company's Board of Directors; **(vii)** installation of the Supervisory Board; **(viii)** the determination of the number of members who will compose

the Supervisory Board for the next term; **(ix)** the election of the permanent and alternate members of the Supervisory Board; and **(x)** the setting of the total annual compensation for managers and members of the Supervisory Board for the fiscal year 2026 (“**Annual Shareholders' Meeting Call Notice**”); and **(4.4)** authorize the Company's Executive Board to take all actions necessary to implement the above resolutions, if approved by the members of the Board of Directors.

5. **Resolutions:** After discussing the matters on the agenda, the members of the Board of Directors present, unanimously and without any exceptions, resolved as follows: **(5.1)** They approved the Characterization of Independence; **(5.2)** They approved the terms and conditions of the Management Proposal to be submitted to the Annual Shareholders' Meeting; **(5.3)** They approved the Annual Shareholders' Meeting Call Notice; and **(5.4)** They authorized the Company's Executive Board to take all actions necessary to implement the above resolutions.
6. **Closing, Drafting, and Approval of Minutes:** There being no further business to address and no other statements made, the meeting was adjourned for the time necessary to draft these minutes, which, once read, reviewed, and approved, were signed by all attending directors. The documents are archived at the Company.
7. **Signatures:** Chairman of the Presiding Board: Juan Pablo Zucchini. Secretary: Vanessa Chalhoub. Members of the Board of Directors in Attendance: Juan Pablo Zucchini, Brenno Raiko de Souza, Thamila Cefali Zaher, Flavio Benício Jansen Ferreira, André Pires de Oliveira Dias, Heloísa Helena Rios de Carvalho Nigro, Nilson Curti, Eduardo Wurzmänn, and Eduardo Parente.

I certify that this document is a true copy of the minutes recorded in the official book.

Rio de Janeiro, March 27, 2026.

Vanessa Chalhoub
Secretary of the Presiding Board