



HIGHLIGHT

# 1Q18 EARNINGS RELEASE

+14.2%

+53.7%

+9.1 p.p.

+78.1%

緇



Net Revenue

**EBITDA** 

**EBITDA** Margin

OCF after Capex R\$111.0 mn

R\$**935.7** mn

R\$330.1 mn

35.3%

CASH AND CASH EQUIVALENTS

+627.1 mn

**AVERAGE TICKET** 

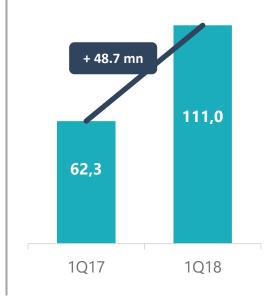
On-Campus:

+ 17.6%

Distance Learning:

+ 28.5%

# OPERATING CASH GENERATION AFTER CAPEX (R\$ million)



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Rio de Janeiro, April 25, 2018 – Estácio Participações S.A. – "Estácio" or "Company" (BM&FBovespa: ESTC3; Bloomberg: ESTC3.BZ; Reuters: ESTC3.SA; OTCQX: ECPCY) – announces its results for the first quarter of 2018 (1Q18), in comparison with the same period in 2017 (1Q17). The Company's financial information is presented based on the consolidated figures, in Brazilian Reais, pursuant to Brazilian Corporate Law, the accounting practices adopted in Brazil (BRGAAP) and International Financial Reporting Standards (IFRS), unless otherwise stated.

## **Message from Management**

In the first three months of 2018, Estácio continued to implement drivers of efficiency gains, first launched at the end of 2017, in a disciplined manner. It is worth noting the main ongoing initiatives:

- Corporate restructuring and review of the educational model: These drivers jointly contributed to the year-on-year improvement in the personnel cost/net operating revenue ratio, due to the: (i) implementation of the faculty career plan (FCP); (ii) efficient academic planning; (iii) sharing of disciplines between the new curriculum matrices; and (iv) compatibility with former curriculum matrices.
- Footprint review: In 1Q18, the activities of five campuses were transferred to other units in Manaus (AM), Ibiúna (SP), Juiz de Fora (MG), Salvador (BA) and Natal (RN). The enrollment process of these campuses was transferred to the units that absorbed the activities, without interrupting operations. Savings from the phase out of these campuses were already noticed in 1Q18 results.
- Opening of New Mais Médicos Campuses: In 1Q18, three new Estácio greenfield units and their respective Medicine courses were accredited within the scope of the Mais Médicos Program, in Juazeiro (BA), Alagoinhas (BA) and Jaraguá do Sul (SC). Each campus has an average of 55 authorized annual places. All in all, Estácio currently offers Medicine courses in eight campuses throughout Brazil, consolidating its position as the Education Institution that offers the largest number of seats in Medicine programs in the country<sup>(1)</sup>.

It is also worth noting that Request for Proposal 01/2018, designed to authorize Medicine courses in new municipalities, was published on March 29, 2018. Estácio intends to submit proposals to participate in this process, with a view to strengthen its course portfolio in the Health area.

Source: 2016 Inep and Mais Médicos Notice No. 01/2018



Aiming to continue expanding its sustainable student base, Estácio launched the Solidarity Dilution (DIS) campaign, which provides students with the opportunity to pay R\$49 in the enrollment months, diluting the difference in relation to the full monthly tuition over the duration of the course (i.e. offering no discounts, scholarships or exemptions). Most of the new on-campus and distance-learning undergraduate students (online and flex programs) were eligible for the campaign. The installments may comprise from one to three installments to be paid throughout the duration of the course. The DIS campaign for these new freshman students in this enrollment cycle had a positive impact of around R\$128 million\* in the net operating revenue of the quarter and, obviously, a better margin of the Company. It is worth noting that Estácio adjusts revenue from these installments to present value (APV) and accrues 15% of the adjusted amount under the provision for doubtful accounts. The charged amount is embedded in a single monthly fee, so that students will pay an amount corresponding to their regular monthly tuition plus the diluted portion of the DIS.

The total student base growth in 1Q18 was essentially due to a 19.5% year-over-year increase in the distance-learning undergraduate base, strongly influenced by the expansion of new centers (an additional 181 new centers enrolled students this cycle, compared with the same period in 2017). The on-campus undergraduate student base, however, grew by 2.3%, excluding FIES and ProUni students. Considering these students, the on-campus undergraduate student base fell by 6.6%.

Table 1 - Total Student Base

'000
On- Campus
Undergraduate
Regular students
FIES students
ProUni students
Graduate
Distance Learning
Undergraduate
Graduate
Total Student Base
# Campuses
On-Campus Students per Campus
# Distance Learning Centers
Distance Learning Students per Center

1Q17	1Q18	Chg.
371.5	346.5	-6.7%
339.1	316.7	-6.6%
199.5	204.1	2.3%
103.2	77.7	-24.8%
36.4	34.9	-4.0%
32.4	29.8	-8.1%
170.6	199.5	16.9%
127.5	152.4	19.5%
43.1	47.1	9.3%
542.1	546.0	0.7%
95	93	-2.1%
3.911	3.726	-4.7%
228	409	79.4%
748	488	-34.8%

<sup>\*</sup> Figures not reviewed by the auditors.



By the end of 1Q18, Estácio enrolled approximately 143,500 on-campus and distance-learning new students (versus 148,300 in 1Q17). However, similarly to 2017, the enrollment period extended until mid-April. At the end of the 2018.1 intake process, Estácio enrolled 165,800 on-campus and distance-learning undergraduate students (versus 160,200 in 2017.1). Note that the total number of students enrolled in the 2018.1 intake cycle grew by 3.5% year over year. Excluding ProUni and FIES students, the year-over-year increase in the enrolled student base totaled 12,500 students (+8.4%).

Table 2 - Enrollment table considering that the 2017.1 and 2018.1 intake periods extended to April

Enrollments (in thousands)	1Q17 Jan-Mar	Apr/17	2017.1	1Q18 Jan-Mar	Apr/18	2018.1	Chg. 2018.1 vs. 2017.1
On-Campus Undergraduate program	92.3	4.6	96.9	79.6	10.0	89.6	-7.6%
Regular students	83.5	2.2	85.7	77.8	7.5	85.3	-0.5%
FIES students	5.5	2.4	7.9	1.2	0.7	1.9	-75.9%
ProUni students	3.3	-	3.3	0.6	1.8	2.4	-27.3%
Distance-learning Undergraduate program	56.1	7.2	63.3	63.9	12.3	76.2	20.4%
Total undergraduate enrollments	148.4	11.8	160.2	143.5	22.2	165.8	3.5%

<sup>\*</sup> Figures not reviewed by the auditors..

In this context, net operating revenue totaled R\$935.7 million in 1Q18, 14.2% up on 1Q17. The DIS campaign positively impacted 1Q18 net revenue by around R\$128 million<sup>(1)</sup>, given that its assumption is the average monthly tuition not granting discounts, scholarships and exemptions during the enrollment months. Prices were only affected by the adjustment to present value, of R\$11.5 million, with accrual of 15% of the total receivable. It is worth noting that, as of 2018.1, with the DIS campaign for students in the enrollment, the seasonality in Estácio's revenue tends to significantly reverse between even and odd quarters.

In 1Q18, the Company recorded a non-recurring negative effect of ProUni, which reduced EBITDA and mainly the net income. In accordance with MEC rules, in order to enroll students by means of the program in the following semester, controlling institutions are required to present a Tax Debt Clearance Certificate (CND) valid until the last day of the previous fiscal year. Due to bureaucratic issues with the Internal Revenue Service, the Company was unable to renew, by one day, the tax debt clearance certificate of one of its 22 controlling institutions. Given that this was a non-recurring situation experienced by the Company in March, Management believes that the effective rate should return to historical levels by the end of the year. It is worth noting that this was an accounting impact that did not affect the Company's cash and liquidity.

<sup>(1)</sup> Figures not reviewed by the auditors.



EBITDA came to R\$330.1 million, a 53.8% increase over 2017, with an EBITDA margin of 35.3% (+9.1 p.p. over 1Q17). The main contributors for the growth and for the margin of the period were: (i) the impact of the DIS campaign on revenue; and (ii) operational efficiency gains, mainly in the faculty costs line, thanks to the implementation of the corporate restructuring plans and the review of the educational model, which were designed throughout the second semester of 2017, after the Brazilian antitrust agency did not approve the merger with Kroton.

Table 3 - Financial Indicators

Financial Indicators (R\$ MM)
Net Operating Revenue
EBITDA
EBITDA Margin
Net Income
Net Margin (%)

1Q17	1Q18	Chg.
819.0	935.7	14.2%
214.8	330.1	53.7%
26.2%	35.3%	9.1 p.p.
121.8	197.4	62.0%
14.8%	21.1%	6.3 p.p

Net income came to R\$197.4 million, 62.0% up on the previous year. The R\$115.3 million increase in EBITDA and the R\$11.5 million decrease in the financial result offset the increases in income tax and social contribution in 1Q18.

With the results presented in 1Q18, Estácio begins the year with a healthy student base, more structured processes and a team fully focused on EXECUTION. The industry dynamics has changed, but our goal remains the same: gain operational efficiency. Management believes that efficient operations and a solid balance sheet are essential for the organic and inorganic growth plans that are being designed.

2018 will continue being a year of hard work and excellent results at Estácio!



## **Operating Performance**

Estácio closed 1Q18 with a total of 546,000 students, 0.7% more than at the close of 1Q17, essentially do the 16.9% increase in the distance-learning student base and the 0.9% increase in the on-campus student base, excluding the FIES and ProUni programs.

Table 4 - Total Student Base

<b>'</b> 000	1Q17	1Q18	Chg.
On-Campus	371.5	346.5	-6.7%
Undergraduate	339.1	316.7	-6.6%
Regular students	199.5	204.1	2.3%
FIES students	103.2	77.7	-24.8%
ProUni students	36.4	34.9	-4.0%
Graduate	32.4	29.8	-8.1%
Distance Learning	170.6	199.5	16.9%
Undergraduate	127.5	152.4	19.5%
Graduate	43.1	47.1	9.3%
Total Student Base	542.1	546.0	0.7%
# Campuses	95	93	-2.1%
On-Campus Students per Campus	3.911	3.726	-4.7%
# Distance Learning Centers	228	409	79.4%
Distance Learning Students per Center	748	488	-34.8%

<sup>\*</sup> Figures not reviewed by the auditors.

In 1Q18, in addition to the three new Medicine campuses, the Company also launched two greenfield unities in São José do Rio Preto (SP) and Goiânia (GO). However, the total number of units (93 campuses) remained in 1Q18, versus 4Q17, due to the merger of five units in the beginning of the year, in line with the footprint initiatives that began to be implemented in 2017.

It is worth noting the addition of 181 new distance-learning centers enrolling students in 1Q18 compared with 1Q17. The ramp up of the new centers affected the number of distance-learning students per center, which fell by 34.8% from 2017.

## **On-Campus Undergraduate Segment**

Estácio's on-campus undergraduate student base totaled 316,700 students at the close of 1Q18, 6.6% less than in 1Q17, essentially due to the 24.8% and 4.0% declines in the FIES student base and in the ProUni student base, respectively. Excluding the FIES and ProUni student base, the on-campus undergraduate student base increased by 2.3%.

The enrollment of on-campus undergraduate students fell by 13.7% in 1Q18, due to the decline in the number of new FIES students (-3,600 students versus 1Q17) and ProUni students (-2,700 versus 1Q17). Excluding the effects of the reduced number of FIES and ProUni enrollments in



the period, the decline in the number of students enrolled in on-campus undergraduate programs would be approximately 6.2%.

Additionally, it is also worth noting the trend of improvement in the dropout rate (-26.1% versus 1Q17), as a result of a healthier student base, after the implementation of a stricter intake process.

Table 5 – Evolution of on-campus undergraduate base

'000
Students - Starting balance
Graduates
Renewable Base
Enrollments
Non-renewed
Dropouts
Students - Ending Balance

1Q17	1Q18	Change
329.4	314.1	-4.7%
(24.7)	(26.1)	5.6%
304.8	288.0	-5.5%
92.3	79.6	-13.7%
(45.8)	(42.0)	-8.4%
(12.1)	(8.9)	-26.1%
339.1	316.7	-6.6%

#### **FIES**

Table 6 - FIES Student Base

'000
On-campus undergraduate base
FIES Students
% FIES Students

1Q17	1Q18	Change
339.1	316.7	-6.6%
103.2	77.7	-24.8%
30.4%	24.5%	-5.9 p.p.

We closed 1Q18 with a FIES student base of 77,700 students, representing 24.5% of our oncampus student base, 5.9 p.p. less than in 1Q17.

The decrease in the FIES student base was due to the higher number of FIES students graduating and the increase in the number of students who were unable to join the program by the end of March 2018. The period to register in the FIES program was postponed to late February (February 19 to March 2) this semester and the classification list was published at the end of the first half of March. Moreover, the list of students classified for the P-FIES, representing approximately 2/3 of the program's annual places, was released by the Government on March 26, further delaying the enrollment process this quarter.

It is worth noting that in the first quarter of 2018, only 1.5% of the new on-campus undergraduate students entered via FIES, versus 5.2% in 1Q17. Most of these 1,200 students were transferred from other Education Institutions and, therefore, do not consist of new enrollments.

<sup>\*</sup> Figures not reviewed by the auditors.

<sup>\*</sup> Figures not reviewed by the auditors.



Table 7 - New FIES Contracts

'000
Total Intake
Freshmen with FIES (until the end of the intake period)
% via FIES
Senior students with FIES (new contracts)
New FIES contracts in the semester

1Q17	1Q18	Change
92.3	79.6	-13.7%
4.8	1.2	-75.2%
5.2%	1.5%	-3.7 p.p.
0.7	-	N.A.
5.5	1.2	-78.2%

#### **PAR**

In 1Q18, 15,900 students used **Estácio's Installment Payment Program (PAR)**, accounting for 5.0% of Estácio's on-campus undergraduate student base, a 3.0 p.p. increase over 2017. PAR accounted for 10.4% of the enrollments of on-campus undergraduate students, in line with the Company's expectations. It is worth noting that Estácio adjusts PAR's revenue to present value (APV) and accrues 50% of the adjusted amount in a provision for doubtful accounts.

Table 8 - PAR Student Base\*

'000
PAR Starting Balance
Enrollments
No-renewed and dropouts
PAR Ending Balance
% students PAR
% PAR Enrollments of the students

1Q17	2Q17	3Q17	4Q17	1Q18
-	6.8	7.0	12.1	10.3
6.8	0.2	5.1	-	8.2
-	-	-	(1.5)	(2.6)
6.8	7.0	12.1	10.3	15.9
2.0%	2.1%	3.8%	3.3%	5.0%
7.4%	4.3%	10.1%	-	10.4%

Table 9 - PAR effect in EBITDA \*

R\$ MM
Gross revenue paid in cash
Gross revenue paid in installments
Taxes - Revenue Deductions
Adjustment to Present Value (APV) - Revenue Deductions
PDA (50% provisioning)
EBITDA

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* Figures	not revie	ewed by	the c	uditors.

1Q17	2Q17	3Q17	4Q17	1Q18
5.4	7.9	13.8	13.3	26.3
15.1	16.7	22.4	18.6	27.2
(0.9)	(1.0)	(1.5)	(1.3)	(2.2)
(7.0)	(9.0)	(1.6)	6.4	(12.3)
(4.0)	(3.9)	(10.4)	(12.5)	(7.4)
8.6	10.7	22.7	24.5	31.5

<sup>\*</sup> Figures not reviewed by the auditors.

<sup>\*</sup> Figures not reviewed by the auditors.



Table 10 - PAR effect in Accounts Receivable

R\$ MM
Gross revenue paid in installments
Adjustment to Present Value (APV) - Revenue Deductions
Gross revenue paid in installments Ex-APV
PDA (50% provisioning)
PAR Accounts Receivable Balance

1Q17	2Q17	3Q17	4Q17	1Q18
15.1	16.7	22.4	18.6	27.2
(7.0)	(9.0)	(1.6)	6.4	(12.3)
8.1	7.7	20.8	25.0	14.9
(4.0)	(3.9)	(10.4)	(12.5)	(7.4)
4.0	3.9	10.4	12.5	7.4

## **Distance-Learning Undergraduate Segment**

The first-quarter distance-learning undergraduate base increased by 19.5% over 1Q17, to 152,400 students. In addition to the increase in the number of students enrolled (14.0% versus 1Q17), mainly in the Flex modality (96.4% versus 1Q17), the segment's dropout rate significantly fell (41.2% versus 1Q17). At the close of 1Q18, the Flex student base totaled 20,200 students (54.1% versus 1Q17).

Table 11 - Evolution of Distance-Learning Undergraduate Base\*

'000	
Students - Starting Balance	
Graduates	
Renewable Base	
Enrollments	
Non-renewed	
Dropouts	
Students - Ending Balance	

1Q17	1Q18	Change
106.9	127.6	19.4%
(4.9)	(9.1)	86.3%
102.0	118.5	16.1%
56.1	63.9	14.0%
(22.4)	(25.3)	12.6%
(8.2)	(4.8)	-41.2%
127.5	152.4	19.5%

<sup>\*</sup> Figures not reviewed by the auditors.

<sup>\*</sup> Figures not reviewed by the auditors.



## **Graduate Segment**

Estácio closed 1Q18 with 76,900 students enrolled in graduate programs, 1.8% up on 1Q17. Following the same trend of the on-campus undergraduate base, the increase in the distance-learning student base (9.3% versus 1Q17) offset the decrease in the on-campus student base (8.1% versus 1Q17).

Table 12 - Graduate Student Base

'000	
Graduate student base	
On-Campus	
Own students	
Franchise students	
Distance learning	
Own students	
Franchise students	

1Q17	1Q18	Change
75.5	76.9	1.8%
32.4	29.8	-8.1%
21.5	18.8	-12.7%
11.0	11.0	0.8%
43.1	47.1	9.3%
15.6	17.2	9.8%
27.5	29.9	9.0%

#### **On-Campus Average Ticket**

On-campus average ticket increased by 17.6% in 1Q18 over 1Q17, to R\$789.8. The new DIS campaign, implemented during first-quarter enrollment period, positively impacted average ticket, given that discounts and scholarships were not granted on the price charged from students during the enrollment months. Prices were only affected by the adjustment to present value (APV), in the amount of R\$11.5 million. Moreover, March has historically recorded the highest number of students enrolled in a first semester. Accordingly, it is worth noting that in 2Q18, the average ticket should correspond to the amount of the monthly tuition only, net of the usual discounts and scholarships.

Table 13 - Calculation of the Average Monthly Ticket - On-Campus

'000
On-Campus Student Base
On-Campus Graduate Franchise Student Base **
On-Campus Student Base Ex-Franchise Students **
On-Campus Gross Revenue (R\$ million)
On-Campus Deductions (R\$ million)
On-Campus Net Revenue (R\$ million)
On-Campus Average Ticket (R\$)
% Deductions / Gross Operating Revenue

1Q17	1Q18 Variação		
371.5	346.5	-6.7%	
(11.0)	(11.0)	0.8%	
360.6	335.5	-7.0%	
1.194.7	1.233.7	3.3%	
(468.4)	(438.9)	-6.3%	
726.3	794.8	9.4%	
671.5	789.8	17.6%	
39.2%	35.6%	-3.6 p.p.	

<sup>\*</sup> Figures not reviewed by the auditors.

<sup>\*</sup> Figures not reviewed by the auditors.

<sup>\*\*</sup>Excluding the graduate segment's students and revenue from partner institutions in order not to distort the analysis.



The on-campus undergraduate segment's average ticket totaled R\$818.7 in 1Q18, 17.4% up on 1Q17. Even with the impact from the new DIS program, the higher revenue and lower deductions indicate the Company's ongoing pursuit of a sustainable student base.

Table 14 – Calculation of the Average Monthly Ticket – On-Campus Undergraduate Program

'000
On-Campus Undergraduate Student Base
On-Campus Undergraduate Gross Revenue (R\$ million)
On-Campus Undergraduate Deductions (R\$ million)
On-Campus Undergraduate Net Revenue (R\$ million)
On-Campus Undergraduate Average Ticket (R\$)
% Deductions / Gross Operating Revenue

1Q17	1Q18 Change		
339.1	316.7	-6.6%	
1.165.9	1.205.3	3.4%	
(456.6)	(427.4)	-6.4%	
709.3	777.9	9.7%	
697.2	818.7	17.4%	
39.2%	35.5%	-3.7 p.p.	

The on-campus graduate average ticked increased by 13.5% in 1Q18 over 1Q17.

Table 15 - Calculation of the Average Monthly Ticket - On-Campus Graduate Program

'000
On-Campus Graduate Own Student Base **
On-Campus Graduate Gross Revenue (R\$ million)
On-Campus Graduate Deductions (R\$ million)
On-Campus Graduate Net Revenue (R\$ million)
On-Campus Graduate Average Ticket (R\$)
% Deductions / Gross Operating Revenue

1Q17	1Q18	Change	
21.5	18.8	-12.7%	
28.8	28.4	-1.4%	
(11.8)	(11.5)	-2.1%	
17.0	16.9	-0.9%	
264.3	299.8	13.5%	
40.9%	40.6%	-0.3 p.p.	

## **Distance-Learning Average Ticket**

In 1Q18, the distance-learning average ticket increased by 28.5% over 1Q17, to R\$267.4. It is possible to observe, once again, the effect of the DIS campaign, as well as the increase in the Flex student base, whose average ticket is higher than the online distance-learning average ticket.

<sup>\*</sup> Figures not reviewed by the auditors.

<sup>\*</sup> Figures not reviewed by the auditors.

<sup>\*\*</sup>Excluding the graduate segment's students and revenue from partner institutions in order not to distort the analysis.

Table 16 - Calculation of the Average Monthly Ticket - Distance-Learning

'000
Distance Learning Student Base
(-)Distance Learning Graduate Franchise Student Base **
(=)Distance Learning Student Base Ex-Franchise Students **
Distance Learning Gross Revenue (R\$ million)
Distance Learning Deductions (R\$ million)
Distance Learning Net Revenue (R\$ million)
Distance Learning Average Ticket (R\$)
% Deductions / Gross Operating Revenue

1Q17	1Q18	Change	
170.6	199.5	16.9%	
(27.5)	(29.9)	9.0%	
143.1	169.5	18.5%	
165.8	210.2	26.7%	
(76.5)	(74.2)	-3.0%	
89.4	136.0	52.2%	
208.2	267.4	28.5%	
46.1%	35.3%	-10.8 p.p.	

The calculation of the average ticket of distance-learning undergraduate and graduate segments, which totaled R\$276.2 and R\$188.7 respectively, is presented below.

Regarding the distance-learning undergraduate segment, the DIS significantly influenced the deductions on revenue, given that discounts and scholarships were not granted on the price charged from new students.

Tabela 17 – Calculation of the Average Monthly Ticket – Distance-Learning Undergraduate Program

'000
Distance Learning Undergraduate Student Base
Distance Learning Undergraduate Gross Revenue (R\$ million)
Distance Learning Undergraduate Deductions (R\$ million)
Distance Learning Undergraduate Net Revenue (R\$ million)
Distance Learning Undergraduate Average Ticket (R\$)
% Deductions / Gross Operating Revenue

1Q17	1Q18	Change
127.5	152.4 19.59	
153.7	193.0	25.6%
(72.5)	(66.7)	-8.0%
81.2	126.3	55.5%
212.3	276.2	30.1%
47.2%	34.6%	-12.6 p.p.

Tabela 18 – Calculation of the Average Monthly Ticket – Distance-Learning Graduate Programs

'000
Distance Learning Graduate Own Student Base **
Distance Learning Graduate Gross Revenue (R\$ million)
Distance Learning Graduate Deductions (R\$ million)
Distance Learning Graduate Net Revenue (R\$ million)
Distance Learning Graduate Average Ticket (R\$)
Deduções sobre ROB

1Q17	1Q18 Change		
15.6	17.2	9.8%	
12.1	17.2	41.6%	
(4.0)	(7.5)	88.4%	
8.2	9.7	18.9%	
174.3	188.7	8.2%	
32.6%	43.4%	10.8 p.p.	

<sup>\*</sup> Figures not reviewed by the auditors.

<sup>\*\*</sup>Excluding the graduate segment's students and revenue from partner institutions in order not to distort the analysis.

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## **Financial Performance**

Table 19 – Income Statement

R\$ MM	1Q17	1Q18	Change
Gross Operating Revenue	1.364.7	1.450.3	6.3%
Monthly Tuition Fees	1.353.1	1.440.0	6.4%
Pronatec	0.3	-	-100.0%
Others	11.3	10.2	-9.7%
Gross Revenue Deductions	(545.7)	(514.5)	-5.7%
Net Operating Revenue	819.0	935.7	14.2%
Cost of Services	(418.9)	(383.4)	-8.5%
Personnel and social charges	(304.4)	(272.2)	-10.6%
Electricity. Water. gas and telephone	(9.3)	(7.8)	-15.8%
Rentals / Real Estate Taxes Expenses	(63.2)	(58.4)	-7.6%
Post and Pouch	(0.6)	(0.4)	-25.5%
Textbooks Materials	(2.9)	(1.9)	-33.7%
Third-Party Services - security and cleaning	(15.5)	(14.7)	-5.1%
Others	-	(4.5)	N.A.
Depreciation and Amortization	(23.1)	(23.5)	1.7%
Gross Profit	400.1	552.3	38.0%
Gross Margin	48.9%	59.0%	10.1 p.p.
Selling. General and Administrative Expenses	(238.6)	(273.0)	14.4%
Selling Expenses	(111.6)	(124.2)	11.3%
Provisions for Doubtful Accounts	(47.5)	(43.3)	-8.8%
FIES Provisions for Doubtful Accounts	(0.6)	(0.3)	-50.0%
Marketing	(63.6)	(80.6)	26.7%
General and Administrative Expenses	(126.9)	(148.8)	17.3%
Personnel	(39.5)	(42.5)	7.6%
Others	(64.2)	(81.3)	26.6%
Depreciation	(23.2)	(25.1)	8.2%
Other operating revenues/expenses	6.9	2.2	-68.1%
EBIT	168.5	281.6	67.1%
EBIT Margin (%)	20.6%	30.1%	9.5 p.p.
(+)Depreciation and amortization	46.4	48.6	4.7%
EBITDA	214.8	330.1	53.7%
EBITDA Margin (%)	26.2%	35.3%	9.1 p.p.
Financial Result	(37.6)	(26.1)	-30.6%
Depreciation and Amortization	(46.4)	(48.6)	4.7%
Social Contribution	(2.5)	(15.6)	524.0%
Income Tax	(6.5)	(42.5)	553.8%
Net Income	121.8	197.4	62.0%
Net Income Margin (%)	14.8%	21.1%	6.3 p.p.



## **Consolidated Operating Revenue**

Table 20 - Breakdown of Operating Revenue

R\$ MM	1Q17	1Q18	Change
Gross Operating Revenue	1.364.7	1.450.3	6.3%
Monthly Tuition Fees	1.353.1	1.440.0	6.4%
Pronatec	0.3	-	-100.0%
Others	11.3	10.2	-9.7%
Gross Revenue Deductions	(545.7)	(514.5)	-5.7%
Scholarships and Discounts	(473.7)	(417.7)	-11.8%
Taxes	(36.7)	(51.2)	39.5%
FIES (FGEDUC + Administrate taxe)	(24.1)	(21.7)	-10.0%
Adjustment to Present Value (APV) PAR	(7.0)	(12.4)	77.1%
Adjustment to Present Value (APV) DIS	-	(11.5)	N.A.
Other deductions	(4.3)	-	N.A.
% Scholarships and Discounts/ Gross Operating Revenue	35.0%	29.0%	-6.0 p.p.
Net Operating Revenue	819.0	935.7	14.2%

Chart 1 - Net Operating Revenue Bridge





**Net operating revenue** came to R\$935.7 million in 1Q18, 14.2% up on 1Q17, mainly explained by:

- (1) The R\$86.9 million upturn in revenue from monthly tuitions, an increase of 6.4% over 1Q17;
- (2) The R\$0.3 million reduction in Pronatec, due to the graduation of the last students in this segment;
- (3) The R\$1.1 million reduction in other revenue, essentially due to the decline in entrance exam fees. As of 2017, Estácio stopped charging this fee from most students, maintaining it only for students enrolled in premium courses;
- (4) The R\$56.0 million reduction in discounts and scholarships, essentially due to the effect of the new DIS campaign during the intake cycle. This result indicates the strategy adopted by Estácio, as of 1Q17, to reduce the number of discounts and scholarships granted, seeking a sustainable student base, with a higher net present value per student;
- (5) The R\$14.5 million upturn in taxes, mainly PIS and COFINS, in the amount of R\$8.8 million;
- (6) The R\$2.4 million reduction in FGEDUC, due to the smaller FIES student base;
- (7) The R\$5.4 million increase in the Adjustment to Present Value (APV) of receivables from the Estácio Installment Payment program (PAR), due to the increase of 9,100 students. The Program began in 2017 with 6,800 students and reached 15,900 students at the close of 1Q18. It is also worth noting that Estácio changed the calculation of APV in 1Q18 and started using a long-term discount rate.
- (8) The R\$11.5 million increase in the Adjustment to Present Value (APV) of receivables from the DIS campaign, which was effective during the 2018.1 intake cycle;
- (9) The "Other deductions" line, composed of the transfer to distance-learning partner centers, was reclassified, in 1Q18, to Others under Cost of Services. Consequently, the R\$4.3 million variation corresponds to the 1Q17 transfer from partner centers, totaling R\$4.0 million in 1Q18.

#### **Cash Cost of Services**

The **cash cost of services** accounted for 38.4% of net operating revenue in 1Q18, a 9.9 p.p. margin gain compared with the 48.3% recorded in 1Q17, essentially due to the 8.1 p.p. gain in the personnel line.

This result reflects the corporate restructuring and the review of the educational model, which began to be implemented at the end of 2017. Estácio implemented a new faculty career plan (FCP) and began improving the efficiency of the academic planning, and increased the sharing of disciplines between the new curriculum matrices and compatibility with former curriculum matrices.



Table 21 – Breakdown of Cost of Services

R\$ MM
Cash Cost of Services
Personnel
Salaries and Payroll Charges
Brazilian Social Security Institute (INSS)
Electricity. Water. gas and telephone
Rentals / Real Estate Taxes Expenses
Post and Pouch
Textbooks Materials
Third-Party Services - security and cleaning
Others

1Q17	1Q18	Change
(395.8)	(359.9)	-9.1%
(304.3)	(272.2)	-10.6%
(250.6)	(231.5)	-7.6%
(53.7)	(40.7)	-24.2%
(9.3)	(7.8)	-16.1%
(63.2)	(58.4)	-7.6%
(0.6)	(0.4)	-33.3%
(2.9)	(1.9)	-34.5%
(15.5)	(14.7)	-5.2%
-	(4.5)	N.A.

Table 22 - Vertical Analysis of Cost of Services

R\$ MM
Custos Caixa dos Serviços Prestados
Personnel
Salaries and Payroll Charges
Brazilian Social Security Institute (INSS)
Electricity. Water. gas and telephone
Rentals / Real Estate Taxes Expenses
Post and Pouch
Textbooks Materials
Third-Party Services - security and cleaning
Others

1Q17	1Q18	Change
-48.3%	-38.4%	9.9 p.p.
-37.2%	-29.1%	8.1 p.p.
-30.6%	-24.7%	5.9 p.p.
-6.6%	-4.3%	2.2 p.p.
-1.1%	-0.8%	0.3 p.p.
-7.7%	-6.2%	1.5 p.p.
-0.1%	0.0%	0.0 p.p.
-0.4%	-0.2%	0.2 p.p.
-1.9%	-1.6%	0.3 p.p.
0.0%	-0.5%	-0.5 p.p.

Table 23 – Statement of Gross Income Income

R\$ MM
Net Operating Revenue
Cost of Services
Gross Profit
Gross Margin
Depreciation and amortization
Cash Gross Profit
Cash Gross Margin

1Q17	1Q18	Change
819.0	935.7	14.2%
(418.9)	(383.4)	-8.5%
400.1	552.3	38.0%
48.8%	59.0%	10.2 p.p.
23.1	23.5	1.7%
423.2	575.8	36.1%
51.6%	61.5%	9.9 p.p.



#### **Selling, General and Administrative Expenses**

**Selling expenses** accounted for 13.3% of net operating revenue in 1Q18, a 0.4 p.p. gain over 1Q17, essentially due to the 1.5 p.p. margin gain in the Allowance for Doubtful Accounts - Non-PAR line. In this context, it is worth noting the following:

- Change in the methodology: In 1Q18, Estácio adjusted PDA based on the new standard of the International Accounting Standards Board (IASB) on financial instruments IFRS 9 CPC 48, using the concept of expected loss and aging of accounts receivable for regular students and debt renegotiation agreements. The Company accrued 15% of the balance for the DIS and 50% for the PAR. It is worth noting that 1Q17 PDA maintained the concept used until December 31, 2017, i.e., it corresponds to the balance of 100% of monthly tuitions overdue by more than 180 days.
- Review of the collection policy: In 1Q17, the recorded PDA corresponded to 3Q16 default, i.e. period in which there were no advisors assisting in the collection of active students. Since then, Estácio implemented a stricter collection process, partnering up with specialized collection firms. The charging process became more rigorous and the minimum debt amount required for students to be able to renew their enrollments significantly reduced.

As result of the margin gain, selling expenses were also affected by the following lines:

- Advertising: Online media investments were intensified in the beginning of the year to strengthen the enrollment campaigns. As a result, advertising expenses accounted for 8.6% of first-quarter net revenue, 0.8 p.p. down on 1Q17.
- Provision for Doubtful Accounts DIS: Provision of 15% on revenue, net of APV, from
  the diluted tuition amount of students who joined the new Solidarity Dilution campaign,
  impacting the allowance for doubtful accounts by R\$14.6 million in this quarter.
- Provision for Doubtful Accounts PAR: The provisioning of PAR, program implemented in 1Q17, reduced the 1Q18 margin by 0.3 p.p., chiefly due to the increase in the number of students who joined the program. In addition, it is worth noting that in 1Q18, Estácio changed the calculation of APV and started using a long-term discount rate, reducing the volatility of changes in value when using the CDI.

The first-quarter **general and administrative expenses** accounted for 13.2% of net operating revenue, a 0.6 p.p. margin loss compared with 1Q17, essentially due to third-party service expenses, which decreased by 0.7 p.p. with the increase in consulting expenses. It is also worth noting that the loss was partially offset by the 0.3 p.p. margin gain in the personnel expenses line.



Table 24 – Breakdown of Selling. General and Administrative Expenses

Em R\$ milhões	1Q17	1Q18	Change
Net Operating Revenue	819.0	935.7	14.2%
Selling. General and Administrative Cash Expenses	(215.3)	(247.9)	15.1%
Selling Expenses	(111.6)	(124.2)	11.3%
PDA	(47.5)	(43.3)	-8.8%
PDA - Others	(43.5)	(20.9)	-52.0%
PDA - DIS	-	(14.6)	N.A.
PDA - PAR	(4.0)	(7.8)	95.0%
PDA FIES	(0.6)	(0.3)	-50.0%
Marketing	(63.6)	(80.6)	26.7%
Selling. General and Administrative Cash Expenses	(103.7)	(123.7)	19.3%
Personnel	(39.5)	(42.5)	7.6%
Salaries and Payroll Charges	(34.5)	(36.7)	6.4%
Brazilian Social Security Institute (INSS)	(5.0)	(5.8)	16.0%
Third-Party Services	(20.4)	(29.6)	45.1%
Consumable Material	(0.6)	(0.5)	-16.7%
Maintenance and Repair	(9.6)	(9.4)	-2.1%
Provision for Contingencies	(19.3)	(25.5)	N.A.
Provision for Contingencies	(1.1)	(15.2)	N.A.
Settled Sentences	(18.2)	(10.3)	-43.4%
Educational Agreements	(2.3)	(4.5)	95.7%
Travel and Lodging	(1.6)	(1.4)	-12.5%
Institutional Events	(0.2)	(0.3)	50.0%
Graphic Services	(1.0)	(0.9)	-10.0%
Insurance	(1.8)	(2.0)	11.1%
Cleaning Supplies	(0.6)	(0.6)	0.0%
Transportation	(1.2)	(1.2)	0.0%
Car Rental	(0.6)	(0.8)	33.3%
Others	(4.9)	(4.5)	-8.2%
Depreciation and amortization	(23.2)	(25.1)	8.2%
Other operating revenues	6.9	2.2	-68.1%



Table 25 – Vertical Analysis of Selling. General and Administrative Expenses

(%)	1Q17	1Q18	Change
Selling. General and Administrative Cash Expenses	-26.3%	-26.5%	-0.2 p.p.
Selling Expenses	-13.6%	-13.3%	0.4 p.p.
PDA	-5.8%	-4.6%	1.2 p.p.
PDA – Others	-5.3%	-2.2%	3.1 p.p.
PDA - DIS	-	-1.6%	N.A.
PDA - PAR	-0.5%	-0.8%	-0.3 p.p.
PDA FIES	-0.1%	0.0%	0.0 p.p.
Marketing	-7.8%	-8.6%	-0.8 p.p.
Selling. General and Administrative Cash Expenses	-12.7%	-13.2%	-0.6 p.p.
Personnel	-4.8%	-4.5%	0.3 p.p.
Salaries and Payroll Charges	-4.2%	-3.9%	0.3 p.p.
Brazilian Social Security Institute (INSS)	-0.6%	-0.6%	0.0 p.p.
Third-Party Services	-2.5%	-3.2%	-0.7 p.p.
Consumable Material	-0.1%	-0.1%	0.0 p.p.
Maintenance and Repair	-1.2%	-1.0%	0.2 p.p.
Provision for Contingencies	-2.4%	-2.7%	-0.4 p.p.
Provision for Contingencies	-0.1%	-1.6%	-1.5 p.p.
Settled Sentences	-2.2%	-1.1%	1.1 p.p.
Educational Agreements	-0.3%	-0.5%	-0.2 p.p.
Travel and Lodging	-0.2%	-0.1%	0.0 p.p.
Institutional Events	0.0%	0.0%	0.0 p.p.
Graphic Services	-0.1%	-0.1%	0.0 p.p.
Insurance	-0.2%	-0.2%	0.0 p.p.
Cleaning Supplies	-0.1%	-0.1%	0.0 p.p.
Transportation	-0.1%	-0.1%	0.0 p.p.
Car Rental	-0.1%	-0.1%	0.0 p.p.
Others	-0.6%	-0.5%	0.1 p.p.
Depreciation and amortization	-2.8%	-2.7%	0.2 p.p.
Other operating revenues	0.8%	0.2%	-0.6 p.p.



#### **EBITDA**

**EBITDA** totaled R\$330.1 million in 1Q18, while the margin came to 35.3%, a growth of R\$115.3 million and 9.1 p.p. gain over 1Q17.

Table 26 - Financial Indicators

Financial Highlights (R\$ MM)
Net Operating Revenue
Cost Cash of services
Selling. G&A expenses – Cash
Other operationg revenue
EBITDA
EBITDA Margin (%)

1Q17	1Q18	Change
819.0	935.7	14.2%
(395.8)	(359.9)	-9.1%
(215.3)	(247.9)	15.1%
6.9	2.2	-68.1%
214.8	330.1	53.7%
26.2%	35.3%	9.1 p.p.

#### **Financial Result**

The first-quarter **financial result** totaled R\$26.1 million, R\$11.5 million down on 1Q17, essentially due to the R\$26.6 million reduction in the interest and financial charges line, as a result of the settlements of the third debenture issue and the first tranche of the Promissory Note, carried out in the second semester of 2017, and the decline in the interest rate, thus reducing the debt service. This decrease was offset by higher financial discounts, due to campaigns to recover past-due debts being implemented by Estácio, aiming to increase cash generation.

Table 27 - Breakdown of the Financial Result

R\$ MM
Financial Revenue
Fines and interest charged
Inflation adjustment to FIES receivables
Investments income
Active monetary variation
Adjustment to present value (APV) - FIES
Sale of client portfolio
Other
Financial Expenses
Bank charges
Interest and financial charges
Contingencies
Financial Discounts
Passive exchange variation
Outras
Resultado Financeiro

1Q17	1Q18	Change	
31.4	27.6	-12.2%	
10.0	9.7	-3.0%	
4.6	2.8	-38.2%	
11.8	8.8	-25.3%	
2.4	0.9	-61.4%	
2.6	-	N.A	
-	5.2	N.A	
0.1	0.1	55.0%	
(69.0)	(53.7)	-22.1%	
(4.1)	(5.3)	30.0%	
(43.3)	(16.7)	-61.5%	
-	(4.1)	N.A	
(5.4)	(22.3)	311.1%	
(5.3)	(0.0)	-99.2%	
(10,8)	(5,3)	-41,7%	
(37,6)	(26,1)	-30,4%	



#### **Net Income**

Estácio's **Net Income** came to R\$197.4 million in 1Q18, with a **Net Margin** of 21.1%, a 6.3 p.p. gain year over year. The R\$115.3 million increase in EBITDA and the R\$11.5 million decrease in financial result offset the 15.8 p.p. increase in the income tax and social contribution effective rate. The increase of the actual rate of the income tax and of the social contribution was mainly due to the impact of PROUNI in one of the Corporate Taxpayer's IDs of the Company, as detailed in the Message from Management. It is worth noting that: (i) this did not impact the cash; (ii) it was non-recurring event in March; and that (iii) Estácio is carrying out all the due measures to reestablish the actual rates to their regular levels as of April 2018.

Table 28 - Reconciliation of EBITDA and Net Income

Financial Indicators (R\$ MM)
EBITDA
EBITDA Margin (%)
Financial Result
Depreciation and amortization
Social Contribution
Income Tax
Net Income
Net Income Margin (%)

1Q17	1Q18	Change
214.8	330.1	53.7%
26.2%	35.3%	9.1 p.p.
(37.6)	(26.1)	-30.6%
(46.4)	(48.6)	4.7%
(2.5)	(15.6)	524.0%
(6.5)	(42.5)	553.8%
121.8	197.4	62.0%
14.8%	21.1%	6.3 p.p

## **Accounts Receivable and Average Receivables Days**

Net accounts receivable totaled R\$1,183.5 million in 1Q18, R\$113.6 million down on 1Q17, essentially due to the 22% decline of the FIES accounts receivable, as a result of the lower student base related to the program and the R\$167.4 million received from PN23 in 2017.

In 1Q18, the balance of long-term receivables is mainly related to the PAR installment payment and the DIS campaign.



Table 29 - Accounts Receivable

R\$ MM	
Tuition monthly fees	
Exchange Deals	
FIES	
Credit Cards receivables	
Renegotiation receivables	
Gross Accounts Receivable	
Provision for bad debts	
Credits to identify	
Adjustment to Present Value (APV) FIES	
Adjustment to Present Value (APV) PAR	
Adjustment to Present Value (APV) EDUCAR	
Adjustment to Present Value (APV) DIS	
Net Accounts Receivable	

1Q17	1Q18	
401.0	620.4	
15.8	20.7	
923.5	720.6	
76.4	89.1	
101.5	89.1	
1.518.3	1.539.9	
(198.3)	(320.9)	
(5.4)	(0.3)	
(10.6)	-	
(7.0)	(23.5)	
-	(0.3)	
-	(11.5)	
1.297.1	1.183.5	

<sup>\*</sup> A significant portion of the balances receivables from credit cards arises from negotiations of overdue monthly installments.

Estácio's average receivables days came to 122 in 1Q18, 23 days lower than the in 1Q17. The FIES average receivables days was 36 days lower than 1Q17, totaling 230 days.

It is worth noting that, as of 1Q18, Estácio has recorded FIES revenue based on the amendment of the agreements entered with FNDE, pursuant to IFRS 15 rules.

Table 30 - Average Receivables Days

R\$ MM
Net Account Receivable
Net Revenue (last twelve months)
Average Receivables Days

1Q17	2Q17	3Q17	4Q17	1Q18
1.297.1	1.341.4	1.144.6	1.024.1	1.183.5
3.214.3	3.292.4	3.337.4	3.379.0	3.495.7
145	147	123	109	122

<sup>\*</sup> Figures not reviewed by the auditors



Table 31 - Average non-FIES Receivables Days

R\$ MM
Net Account Receivable Ex-APV
Net Account Receivable Ex-FIES and APV
Net Revenue Ex-FIES
Average non-FIES Receivables Days

1Q17	2Q17	3Q17	4Q17	1Q18
1.307.7	1.349.3	1.150.7	1.024.1	1.183.5
384.1	421.7	404.3	423.4	462.8
1.964.2	2.016.3	2.121.4	2.219.9	2.365.5
70	75	69	69	70

Table 32 – Average FIES Receivables Days

R\$ MM
Net Account Receivable FIES
Revenue FIES (last twelve months)
FGEDUC Deductions (last twelve months)*
Taxes (last twelve months)*
Net Revenue FIES (last twelve months)*
Receivables Days FIES

1Q17	2Q17	3Q17	4Q17	1Q18
923.5	927.5	746.4	600.7	720.6
1.397.3	1.434.2	1.369.9	1.308.4	1.278.6
(92.1)	(100.1)	(97.7)	(94.8)	(92.4)
(55.1)	(58.1)	(56.3)	(54.4)	(56.0)
1.250.1	1.276.1	1.216.0	1.159.1	1.130.2
266	262	221	187	230

Table 33 - Evolution of FIES Accounts Receivable

R\$ MM
Opening Balance
FIES Revenue
Transfer
FIES Deduction/Provision
Inflation Adjustment of FIES Accounts Receivable
Ending Balance

1Q17	2Q17	3Q17	4Q17	1Q18
823.6	920.3	589.2	745.1	600.0
313.5	375.3	310.7	308.9	283.7
(193.9)	(685.8)	(133.2)	(434.6)	(145.7)
(27.4)	(22.3)	(22.9)	(22.7)	(21.7)
4.6	1.6	1.3	3.3	2.8
920.3	589.2	745.1	600.0	719.1

**Table 34 - Evolution of FIES Carry-Forward Credits** 

R\$ MM
Opening Balance
Transfer
Tax payment
Repurchase auctions
Ending Balance

1Q17	2Q17	3Q17	4Q17	1Q18
5.0	3.2	338.3	1.3	0.7
193.9	685.8	133.2	434.6	145.7
(60.4)	(94.6)	(47.6)	(63.1)	(52.2)
(135.4)	(256.0)	(422.7)	(372.1)	(92.7)
3.2	338.3	1.3	0.7	1.5

<sup>\*</sup> Management figures changed due to the review in the allocation criterion by revenue source (FIES and non-FIES). There were no changes to reported total accounts receivable and revenue.

<sup>\*</sup> Figures not reviewed by the auditors

<sup>\*</sup> Figures not reviewed by the auditors



Table 35 – Aging of Total Gross Accounts Receivable

R\$ MM
FIES
PRONATEC
Distance Learning Franchise Sites
Not yet due
Overdue up to 30 days
Overdue from 31 to 60 days
Overdue from 61 to 90 days
Overdue from 91 to 179 days
Overdue more than 180 days
Total Gross Accounts Receivable

1Q17	%	1Q18	%
923.5	61%	720.6	47%
7.7	1%	2.6	0%
2.3	0%	1.7	0%
158.3	10%	394.4	26%
116.5	8%	92.4	6%
20.7	1%	34.3	2%
24.5	2%	6.5	0%
87.0	6%	102.3	7%
177.8	12%	185.0	12%
1.518.3	100%	1.539.9	100%

Table 36 – Aging of Agreements Receivable \*

R\$ MM
Not yet due
Overdue up to 30 days
Overdue from 31 to 60 days
Overdue from 61 to 90 days
Overdue from 91 to 179 days
Overdue more than 180 days
Aging of Agreements Receivable
% over Accounts Receivable

1Q17	%	1Q18	%
51.9	51%	37.0	41%
4.6	5%	7.1	8%
2.8	3%	4.2	5%
2.9	3%	3.7	4%
10.9	11%	14.3	16%
28.4	28%	22.8	26%
101.5	100%	89.1	100%
17%	-	11%	-

<sup>\*</sup> Note: Excludes credit card agreements



## **Investments (CAPEX and Acquisitions)**

The first-quarter **CAPEX** totaled R\$37.4 million, up by 39.9%, approximately R\$10.7 million more than in 1Q17, essentially due to higher maintenance investments.

Table 37 - CAPEX Breakdown

R\$ MM	
Total CAPEX	
Buildings and Improvements	
Mobile, Machines. Equipment and Utensils	
Software	
Projects	
Others	

1Q17	1Q18	Change
26.7	37.4	39.9%
8.3	10.8	29.7%
6.7	10.5	56.1%
7.4	10.4	39.6%
3.6	4.5	26.0%
0.7	1.3	78.0%

## **Capitalization and Cash**

Table 38 - Capitalization and Cash

R\$ MM
Shareholders' Equity
Cash & Cash Equivalents
Total Gross Debt
Loans and Financing
Short Term
Long Term
Commitments Payable (Acquisitions)
Taxes Paid in Installments
Net Debt
Net Debt/ EBTDA

03/31/2017	03/31/2018
2.559.5	2.926.2
458.1	627.1
(1.171.6)	(657.8)
(1.041.0)	(572.1)
(487.2)	(358.9)
(553.8)	(213.3)
(115.3)	(71.8)
(15.2)	(13.9)
(713.5)	(30.7)
1.06 x	0.04 x

**Cash and cash equivalents** totaled R\$627.1 million on March 31, 2018, conservatively invested in fixed-income instruments pegged to the CDI interbank rate, government bonds and certificates of deposit with top-tier Brazilian banks.

The bank **loan** of R\$572.1 million corresponds mainly to:

- The Company's debenture issues (2nd series of R\$300 million and 4th series of R\$100 million);
- The loans from the IFC (the first totaling R\$48.5 million and the second in the amount of approximately R\$20 million);

<sup>\*</sup> Figures not reviewed by the auditors



- The issue of promissory notes totaling R\$300.0 million;
- R\$13.5 million in financings granted by regional branches and development banks; and;
- The capitalization of equipment leasing expenses in compliance with Law 11,638.

On March 31, 2018, the bank loan fell by R\$468.9 million year over year, chiefly due to the settlements of the Third Debenture Issue, of R\$197 million, in the second half of 2017 and the payment of the first tranche of the Promissory Note, in the amount of R\$187 million, in November 2017.

Including bank loans, commitments for future payments related to acquisitions, which totaled R\$71.8 million, as well as taxes payable in installments of R\$13.9 million, Estácio's gross debt came to R\$657.8 million at the close of 1Q18, resulting in net debt of R\$30.7 million.

The debt and operating cash generation levels allow the Company to carry out its operating activities, meet its financial commitments and implement new expansion and growth strategies using its own funds, as well as contract loans and financing.



## **Cash Flow Statement**

The **operating cash generation after Capex** was positive by R\$111.0 million in 1Q18, an upturn of 78.1% and R\$48.7 million over the same period last year. In addition to the increase in operating result, the R\$106.5 million upturn in collection (non-FIES), mainly due to a more sustainable student base, also contributed to improve this indicator.

The increase in the changes in assets and liabilities line mainly refers to the upturn in accounts receivable in 1Q18, which was impacted by the Solidarity Dilution campaign implemented by Estácio during the intake cycle.

The first-quarter EBITDA to cash conversion rate came to 33.6%, a 4.6 p.p. margin gain over 1Q17.

Table 39 - Cash Flow Statement

R\$ MM	1Q17	1Q18
Profit before taxes and after results from discontinued operations	130.9	255.4
Adjustments to reconcile the result to the cash generated	142.2	130.4
Results after reconciliation to net cash generated	273.1	385.8
Change in assets and liabilities	(184.1)	(237.5)
Operating cash generation before Capex	89.1	148.4
Acquisition of property and equipment items	(15.8)	(22.6)
Acquisition of intangible assets	(11.0)	(14.8)
Operating cash generation after Capex	62.3	111.0
Cash flow from financing activities	(8.2)	(8.3)
Free cash flow	54.1	102.7
Cash and cash equivalents at the beginning of the period	404.0	524.4
Increase (decrease) in cash	54.1	102.7
Cash and cash equivalents at the end of the period	458.1	627.1
EBITDA	214.8	330.1
Operating cash generation before Capex / EBITDA	41.5%	44.9%
Operating cash generation after Capex / EBITDA	29.0%	33.6%



# **Income Statement by Business Unit**

	On-Campus			Dis	Distance Learning			Corporate		
In R\$ million	1Q17	1Q18	Change	1Q17	1Q18	Change	1Q17	1Q18	Change	
Gross Operating Income	1,198.2	1,239.7	3.5%	166.5	210.6	26.5%	-	-		
Deductions from Gross Income	(469.1)	(440.3)	-6.1%	(76.6)	(74.3)	-3.0%	-	-		
Net Operating Income	729.1	799.4	9.6%	89.9	136.3	51.6%	-	-		
Cost of Services	(401.9)	(367.9)	-8.5%	(17.0)	(15.5)	-8.8%	-	-		
Personnel	(287.8)	(260.9)	-9.3%	(16.6)	(11.3)	-31.5%	-	-		
Rents, condominium and IPTU (property tax)	(63.2)	(58.4)	-7.6%	(0.1)	(0.0)	-61.5%	-	-		
Teaching Material	(3.2)	(2.3)	-29.1%	(0.2)	(0.0)	-77.8%	-	-		
Third-Party Services and Others	(24.7)	(23.0)	-7.0%	(0.0)	(3.9)	N.A.	-	-		
Depreciation	(23.0)	(23.3)	1.7%	(0.2)	(0.2)	4.4%	-	-		
Gross Profit	327.3	431.6	31.9%	72.9	120.8	65.7%	-	-		
Selling and G&A Expenses	(90.7)	(87.5)	-3.5%	(12.1)	(14.4)	19.0%	(128.9)	(168.9)	31.0%	
Personnel	(7.2)	(7.3)	0.1%	(2.4)	(2.9)	21.5%	(29.9)	(32.3)	8.1%	
Advertising	-	-	N.A.	-	-	N.A.	(63.6)	(80.6)	26.8%	
Profit Sharing (PCLD)	(39.9)	(33.8)	-15.3%	(7.6)	(9.5)	24.5%	-	-	N.A.	
Other Expenses	(36.7)	(40.5)	10.4%	(1.6)	(1.7)	3.9%	(19.5)	(37.2)	90.3%	
Depreciation	(6.8)	(5.9)	-13.7%	(0.5)	(0.3)	-29.4%	(16.0)	(18.8)	18.1%	
Operating Profit	236.6	344.1	45.4%	60.8	106.4	75.0%	(128.9)	(168.9)	31.0%	
Operating Margin (%)	32.4%	43.0%	10.6 p.p.	67.6%	78.1%	10.4 p.p.	-	-	N.A.	
Financial Income	(3.6)	(14.2)	289.3%	0.1	(1.9)	N.A.	(34.0)	(10.0)	-70.6%	
Profit before Taxes	232.9	329.9	41.6%	60.9	104.4	71.4%	(163.0)	(178.9)	9.8%	
Income Tax/ Social Contribution	(4.5)	(8.3)	85.9%	-	-	N.A.	(4.6)	(49.8)	974.0%	
Net Profit	228.5	321.6	40.8%	60.9	104.4	71.4%	(167.6)	(228.7)	36.5%	
Net Margin (%)	31.3%	40.2%	8.9 p.p.	67.8%	76.6%	8.9 p.p.	-	-	N.A.	
EBITDA	266.4	373.3	40.2%	61.4	106.9	74.0%	(113.0)	(150.1)	32.9%	
EBITDA Margin (%)	36.5%	46.7%	10.2 p.p.	68.3%	78.4%	10.1 p.p.	-	-	N.A.	



## **Balance Sheet**

Em R\$ milhões
Short-Term Assets
Cash & cash equivalents
Short-term investments
Accounts receivable
Advance to employees / third-parties
Prepaid expenses
Taxes and contributions
Others
Long-Term Assets
Non-Current Assets
Accounts receivable
Prepaid expenses
Judicial deposits
Taxes and contributions
Deferred taxes and others
Permanent Assets
Investments
Fixed assets
Intangible
Total Assets

03/31/2017	03/31/2018
1,623.4	1,810.0
67.9	9.4
390.1	617.7
971.1	1.060.7
8.6	6.1
35.7	13.6
102.7	55.3
47.2	47.1
2,690.8	2,480.5
620.8	469.1
326.0	122.8
5.6	5.0
122.0	102.4
38.9	86.4
128.3	152.6
2,070.0	2,011.4
0.2	0.2
612.0	600.4
1,457.8	1,410.8
4,314.2	4,290.6

Short-Term Liabilities
Loans and Financing
Fornecedores
Salaries and payroll charges
Taxes payable
Prepaid monthly tuition fees
Advances under partnership agreement
Taxes Paid in Installments
Related Parties
Dividends Payable
Acquisition price to be paid
Others
Long-Term Liabilities
Loans and financing
Contingencies
Taxes Paid in Installments
Provision for asset retirement obligations
Deferred Taxes
Acquisition price to be paid
Others
Shareholders' Equity
Share capital
Share issuance costs
Capital reserves
Earnings reserves
Period result
Treasury stocks
Total Liabilities and Shareholders' Equity

1,001.2	965.4
487.2	358.9
66.2	105.2
200.8	199.2
67.0	123.7
22.4	7.7
2.6	-
3.0	4.2
0.6	-
87.4	100.8
55.4	54.6
8.6	11.2
753.5	398.9
553.8	213.3
65.9	104.5
12.2	9.7
22.2	22.4
20.6	11.7
59.9	17.2
18.9	20.2
2,559.5	2,926.2
1,130.8	1,130.8
(26.9)	(26.9)
664.1	666.9
816.0	1.088.5
121.8	197.4
(146.4)	(130.4)
4,314.2	4,290.6



## **Quarterly Cash Flow Statement**

R\$ MM	1Q17	1Q18
Profit before income taxes and social contribution	130.9	255.4
Adjustments to reconcile profit to net cash generated:	142.2	130.4
Depreciation and amortization	46.4	48.6
Amortization of funding costs	6.5	0.4
Provision for impairment of trade receivables	47.5	43.3
Granted options - stock options	2.9	2.9
Provision for long term incentive	0.1	0.0
Provision for contingencies	8.9	29.6
Inflation adjustment to FIES receivables	-4.6	-2.8
Adjustment to present value - FIES receivables	-2.6	0.0
Tax credits	34.6	-0.9
Interest on borrowings	0.0	13.3
(Gain) loss on the write-off of property and equipment and intangible assets	0.1	0.3
Provision with asset decommissioning	0.4	0.2
Commitments payable	4.4	0.9
Adjustment to present value (APV) - Sale of client portfolio	-2.2	-5.2
Others	-0.3	0.1
Result after reconciliation to net cash generated	273.1	385.8
Changes in assets and liabilities:	-184.1	-237.
(Increase) in accounts receivable	-172.5	-265.
Decrease (increase) in other assets	-6.0	-4.2
Increase) decrease in advances to employees / third parties	5.7	0.0
(Increase) decrease in prepaid expenses	0.7	-7.1
(Increase) decrease in taxes and contributions	7.4	31.6
Increase (decrease) in suppliers	0.0	34.3
Increase (decrease) in taxes payable	-13.0	-22.5
Increase (decrease) in payroll and related charges	45.5	40.5
(Decrease) in prepaid monthly tuition fees	-5.0	-11.7
Civil/Labor claims	-7.9	-11.4
(Decrease) in acquisition price to be paid	-15.0	-16.2
Provision for asset decommissioning obligations	-0.5	0.0
Increase (decrease) in other liabilities	0.2	-1.2
Decrease (increase) in taxes paid in installments	0.0	0.0
Decrease (Increase) in installments of taxes	-1.1	-0.8
(Decrease) in non-current assets	1.2	5.1
Increase in judicial deposits	-2.5	0.4
Interest paid on borrowings	-14.5	-0.5
IRPJ and CSLL paid	-6.8	-8.4
Net cash provided by (used in) operating activities	89.1	148.4
Net cash provided by (used in) operating activities	-26.7	-37.
Acquisition of property and equipment items	-15.8	-22.0



Intangible Assets	-11.0	-14.8
	62.2	444.0
Net cash provided by (used in) investing activities	62.3	111.0
Cash flows from financing activities	-8.2	-8.3
Cost of the enrollments borrowings	-	0.2
Net increase in borrowings	-8.2	-8.6
Net cash provided by (used in) financing activities	54.1	102.7
Cash and cash equivalents at the beginning of the period	404.0	524.4
Increase (decrease) in cash and cash equivalents	54.1	102.7
Cash and cash equivalents at the end of the period	458.1	627.1