

YDUQS PARTICIPAÇÕES S.A.
("Company")

NATIONAL CORPORATE TAXPAYER'S REGISTER OF THE MINISTRY OF FINANCE
(CNPJ/MF) 08.807.432/0001-10
COMPANY REGISTRATION IDENTIFICATION NUMBER (NIRE) 33.3.0028205-0

MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON MAY 7, 2026

1. Date, time, and place: On May 7, 2026, at 9:00 a.m., the meeting was held on-site at Advent, located at Av. Brig. Faria Lima, nº 3400, conj. 41, 4th Floor, São Paulo, SP, as well as via the Microsoft Teams platform. **2. Call Notice, Quorum, and Attendance:** The meeting was convened in accordance with the Company's Articles of Incorporation and the Bylaws of Procedure of the Board of Directors ("Board" or "BoD"), and the following members attended: Mr. Chaim Zaher, Mr. Juan Pablo Zucchini, Ms. Thamila Cefali Zaher, Mr. Brenno Raiko de Souza, Mr. Flavio Benício Jansen Ferreira, Mr. André Pires de Oliveira Dias, and Mr. Mario Ghio Junior. As guests: Rossano Marques (Chief Executive Officer and Head of Investor Relations), Alexandre de Aquino (Chief Financial Officer), Silvio Pessanha (IDOMED Officer), Marcel Desco (Head of Market), Cláudia Romano (ESG and Institutional Relations Officer), Camila Asenjo de Paula (People and Management Officer), Adriano Remor (In-House Operations Officer), Rodolfo Guimarães (Partner Operations Officer), Reginaldo Pinto Nogueira (IBMEC Officer), Fernando Eugênio (Financial Planning Officer), Talita Freitas Peixoto Rebouças (Financial Operations Officer), Leonardo Melo Francesconi (Controller), Marcos Lemos (Education Executive Officer), Deborah Brasil (General Counsel), and Gabrielle Quaresma (Corporate Counsel), in addition to external auditors Rafaela Albuquerque, Caren Macohin, and Erivelton Ramos. **3. Meeting Officers:** Mr. Chaim Zaher (Chair) and Ms. Deborah Brasil (Secretary). **5. Agenda and resolutions: 5.1. Election of the Chair and Vice Chair of the BoD. 5.1.1.** The Board has approved, pursuant to Article 14, Paragraph 1 of the Articles of Incorporation, the appointment of: **(i) Mr. Chaim Zaher**, Brazilian, married, businessman, holder of Identity Card (RG) No. 7.324.736 issued by the SSP/SP, with a business address at Av. das Américas, nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Rio de Janeiro/RJ, Postal Code (CEP): 22640-907, to serve as Chairperson of the Company's Board of Directors until December 31, 2026; and **(ii) Mr. Juan Pablo Zucchini**, Argentine, married, economist, holder of Foreigner Identity Card (RNE) No. V353239L, enrolled with the Individual Taxpayer's Register (CPF) 229.269.398-41, resident and domiciled in the City of São Paulo, State of São Paulo, with a business address at Av. Brigadeiro Faria Lima, nº 3.311, 9º andar, Itaim Bibi, to serve as Vice-Chairperson of the Company's Board of Directors until December 31, 2026. 5.1.1.1. It is hereby established that, effective January 1, 2027, and until the end of the current term, Mr. Juan Pablo Zucchini will automatically assume the position of Chairperson of the Company's Board of Directors, while Mr. Chaim Zaher will assume the position of Vice Chairperson of the Company's Board of Directors, without the need for a new resolution. **5.2. Election of Members and Coordinators of the Advisory Committees. 5.2.1.** They also approved the appointment of the following individuals to the Company's Academic Committee, with a term ending on the date of the annual shareholders' meeting that will review the Company's

financial statements for the fiscal year ending December 31, 2027: **Brenno Raiko de Souza**, Brazilian, married, economist, holder of identity card (RG) No. 11431010-5, issued by the SSP/SP, enrolled with the Individual Taxpayer's Register (CPF) No. 103.462.207-26, with a business address at Av. das Américas nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Rio de Janeiro/RJ, Postal Code (CEP): 22640-907, to the position of Committee member; **Mario Ghio Junior**, Brazilian, married, chemical engineer, holder of Identity Card (RG) No. 21.135.759-5 SSP/SP, enrolled with the Individual Taxpayer's Register (CPF) 127.225.868-86, with a business address at Av. das Américas nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Rio de Janeiro/RJ, Postal Code (CEP): 22640-907, to the position of Committee member. **Flavio Benício Jansen Ferreira**, Brazilian, married, engineer, identity card (RG) 6484884, issued by IFP/RJ, enrolled with the Individual Taxpayer's Register (CPF) 921.962.337-49, resident and domiciled in the City of Rio de Janeiro, State of Rio de Janeiro, with a business address at Av. das Américas nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Rio de Janeiro/RJ, Postal Code (CEP): 22640-907, to the position of Committee Coordinator. **5.2.2.** They also approved the appointment of the following individuals to the Company's **Audit and Finance Committee**, with a term ending on the date of the annual shareholders' meeting that will review the Company's financial statements for the fiscal year ending December 31, 2027: **Flávio Benício Jansen Ferreira**, Brazilian, married, engineer, holder of identity card No. 6484884, issued by IFP/RJ, enrolled with the Individual Taxpayer's Register (CPF) 921.962.337-49, resident and domiciled in the city of Porto Alegre, State of Rio Grande do Sul, with a business address at Av. das Américas nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Rio de Janeiro/RJ, Postal Code (CEP): 22640-907, Postal Code (CEP): 20081-311 to the position of Committee member. **Mario Ghio Junior**, Brazilian, married, chemical engineer, holder of Identity Card (RG) No. 21.135.759-5 SSP/SP, enrolled with the Individual Taxpayer's Register (CPF) 127.225.868-86, with a business address at Av. das Américas nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Rio de Janeiro/RJ, Postal Code (CEP): 22640-907, to the position of Committee member. **André Pires de Oliveira Dias**, Brazilian, married, manager, holder of Identity Card (RG) No. 8.470.815, issued by the SSP/SP, enrolled with the Individual Taxpayer's Register (CPF) 094.244.028-56, with a business address at Av. das Américas nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Rio de Janeiro/RJ, Postal Code (CEP): 22640-907, to the position of Committee Coordinator. **5.2.3.** They also approved the appointment of the following individuals to the Company's **People and Governance Committee**, with a term ending on the date of the annual shareholders' meeting that will review the Company's financial statements for the fiscal year ending December 31, 2027: **André Pires de Oliveira Dias**, Brazilian, married, manager, holder of Identity Card (RG) No. 8.470.815, issued by the SSP/SP, enrolled with the Individual Taxpayer's Register (CPF) 094.244.028-56, with a business address at Av. das Américas nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Rio de Janeiro/RJ, Postal Code (CEP): 22640-907, to the position of Committee member; **Thamila Cefali Zaher**, Brazilian, married, lawyer, holder of Identity Card (RG) No. 33.208.128-X, enrolled with the Individual Taxpayer's Register (CPF) No. 349.683.148-09, with a business address at Av. das Américas nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Rio de Janeiro/RJ, Postal Code (CEP): 22640-907, to the position of Committee member; and **Juan Pablo Zucchini**, Argentine, married, economist, holder of Foreigner Identity Card (RNE) No. V353239L, enrolled with the Individual Taxpayer's Register (CPF) 229.269.398-41, resident and domiciled in the City of São Paulo, State of São

Paulo, with a business address at Av. Brigadeiro Faria Lima, nº 3.311, 9º andar, Itaim Bibi, to the position of Committee Coordinator; **5.3. Election of the Statutory Executive Board**

5.3.1. The following individuals were elected to serve on the Company's Statutory Executive Board for a single term of two (2) years, ending on the date of the first meeting of the Company's Board of Directors following the annual shareholders' meeting that reviews the Company's financial statements for the fiscal year ending December 31, 2027: **Rossano Marques Leandro**, Brazilian, divorced, manager, holder of Identity Card (RG) No. 99282634, issued by IFP/RJ, enrolled with the Individual Taxpayer's Register (CPF) 071.297.457-11, with a business address in the City of Rio de Janeiro, State of Rio de Janeiro, at Av. das Américas nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Postal Code (CEP): 22640-907, to the positions of Chief Executive Officer and Head of Investor Relations; **Alexandre Aquino Pereira**, Brazilian, married, engineer, holder of CREA ID No. 2022033132, enrolled with the Individual Taxpayer's Register (CPF) 025.867.857-70, with a business address in the City of Rio de Janeiro, State of Rio de Janeiro, at Av. das Américas nº 4.200, Bloco 5, 3º andar, Barra da Tijuca, Postal Code (CEP): 22640-102, to the position of Chief Financial Officer; **Silvio Pessanha Neto**, Brazilian, married, physician, holder of Identity Card (RG) No. 52806951, issued by the Rio de Janeiro Medical Council (CRM RJ), enrolled with the Individual Taxpayer's Register (CPF) 05493741750, with a business address in the City of Rio de Janeiro, State of Rio de Janeiro, at Rua Jardim Botânico, 700, Sala 609 - Jardim Botânico, Rio de Janeiro - RJ, 22461-002, for the position of Chief Education Officer. **5.3.1.1.**

It is hereby noted that, based on the information received by the Company's management in accordance with applicable law, the board members were informed that the officers elected herein are eligible to sign the declarations of no impediment referred to in Article 147, Paragraph 4, of the Brazilian Corporations Law, and in article 2 of Annex K to CVM Resolution No. 80/2022 ("RCVM 80"), which will be filed at the Company's headquarters.

5.3.1.2. It is hereby noted that the officers elected herein shall assume their respective positions within thirty (30) days from the date hereof by signing the relevant certificate of assumption of office, to be recorded in the Company's designated register, accompanied by a declaration of no impediment in accordance with the provision above. **5.4. Analysis of the**

Financial Statements/Independent Auditors' Report – 1Q26. Caren introduced herself as a representative of PwC and went on to report that the independent audit had been conducted without any findings of errors. That said, following the clarifications provided by management and PwC, and on the understanding that the Financial Statements fairly present, in all material respects, the financial position of the Company and its subsidiaries, and in line with the favorable opinion issued by the Audit and Finance Committee and the Supervisory Board, the Board of Directors unanimously approved, without restrictions or reservations, the financial results for the first quarter of 2026, authorizing their disclosure upon timely submission to the Brazilian Securities and Exchange Commission and to B3 S.A. – Stock Exchange, Brazil Balcão. Subsequently, PwC will issue its final opinion granting an unqualified opinion on the individual and consolidated financial statements in 1Q25. **6.**

Matters Presented for Information. 7. CLOSING, DRAFTING AND APPROVAL OF MINUTES: There being no further business to discuss, these minutes were drawn up, read, reviewed, and approved by all the board members present and by the Secretary. The document is archived at the Company. I hereby certify that the above resolutions were taken from the Minutes Register of the Company's Board of Directors.

Rio de Janeiro, May 7, 2026.

Chaim Zaher

Chairperson of the Board

Juan Pablo Zucchini

Vice Chairperson of the Board

Thamila Cefali Zaher Memória

Brenno Raiko de Souza

Flavio Benicio Jansen Ferreira

André Pires de Oliveira Dias

Mario Ghio Junior

Deborah Brasil

Secretary of the Meeting