

**YDUQS PARTICIPAÇÕES S.A.**  
**("Company")**

NATIONAL CORPORATE TAXPAYER'S REGISTER OF THE MINISTRY OF FINANCE  
(CNPJ/MF) 08.807.432/0001-10  
COMPANY REGISTER IDENTIFICATION NUMBER (NIRE) 33.3.0028205-0

**MINUTES OF THE BOARD OF DIRECTORS' MEETING**  
**HELD ON DECEMBER 19, 2025**

**1. DATE, TIME AND PLACE:** On December 19, 2025, at 2 PM, the members of the Company's Board of Directors deliberated remotely.

**2. CALL NOTICE, QUORUM, AND ATTENDANCE:** The call notice was waived as all members of the Company's Board of Directors were present.

**3. BOARD:** Mr. Juan Pablo Zucchini (President) and Ms. Deborah Meirelles Rosa Brasil (Secretary).

**4. AGENDA AND RESOLUTIONS:**

**4.1. Payment of Interim Dividends.** Pursuant to Article 16, "g" and Article 32 of the Articles of Incorporation, the members of the Company's Board of Directors unanimously approved the declaration and distribution of interim dividends, calculated based on the quarterly financial information ended September 30, 2025, in total amount of one hundred and fifty million reais (BRL 150,000,000.00), which corresponds to BRL 0.56914309656 per common share, excluding treasury shares.

**4.1.1.** Shareholders of the Company on December 26, 2025 (record date) will be entitled to the dividends now declared, respecting transactions carried out up to and including this date.

**4.1.2.** The dividends now declared will be paid by the Company by February 27, 2026, according to installments and dates to be determined by resolution of the Company's Executive Board, without monetary adjustment or accrual of interest between the present date and the date of actual payment of the declared dividends. The payment of the dividends now declared will follow the procedures of the financial institution providing the share registry services for the Company's issued shares, as per the notice to shareholders to be published by the Company in due course.

**5. CLOSING, DRAFTING AND APPROVAL OF THE MINUTES:** There being no further business to address and no other statements made, the meeting was adjourned for the time necessary to draft these minutes, which, once read, reviewed, and approved, were signed by all attending directors.

Rio de Janeiro, December 19, 2025.

**Juan Pablo Zucchini**  
Chairperson of the Board

**Thamila Cefali Zaher Memória**  
Vice-Chairperson of the Board

**Brenno Raiko de Souza**

**Eduardo Parente**

**Flavio Benicio Jansen Ferreira**

**André Pires de Oliveira Dias**

**Nilson Curti**

**Eduardo Wurzmann**

**Heloísa Helena Rios de Carvalho**  
**Nigro**

**Deborah Meirelles Rosa Brasil**  
Secretary of the Board