

YDUQS PARTICIPAÇÕES S.A.

National Corporate Taxpayer's Register of the Ministry of Finance (CNPJ/MF)

08.807.432/0001-10

Company Register Identification Number (NIRE) 33.3.0028205-0

Publicly-held Corporation

**EXTRACT OF THE MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON SEPTEMBER 22, 2025**

1. Date, time, and place: On September 22, 2025, at 8:45 a.m., remotely through the *Microsoft Teams* platform. **2. Call Notice, Quorum, and Attendance:** Call formalities were not required, in view of the attendance of all members of the Board of Directors, pursuant to Article 19, paragraph 4, of the Company's Articles of Incorporation. **3. Board:** Mr. Juan Pablo Zucchini (Chairman) and Ms. Déborah Meirelles Rosa Brasil (Secretary). **4. Agenda and resolutions:** **4.1. The resignation of Mr. José Aroldo Alves Júnior from the position of Chief Education Officer.** The members of the Company's Board of Directors unanimously approved the resignation of Mr. José Aroldo Alves Júnior from the position of Chief Education Officer, effective as of this date. **4.2. The dismissal of Mr. Silvio Pessanha Neto from the position of Office without Specific Designation, and his election to the position of Chief Education Officer.** The members of the Company's Board of Directors unanimously approved the dismissal of Mr. Silvio Pessanha Neto from the position of Office without Specific Designation and his election to the position of Chief Education Officer, replacing Mr. José Aroldo Alves Júnior. Both resolutions are effective as of this date, it being understood that Mr. Silvio's term of office shall come to an end at the meeting of the Board of Directors immediately following the annual general meeting that resolves on the approval of the financial statements for the fiscal year ended on December 31, 2025. **5. Closing, Drafting, and Approval of Minutes:** There being no further business to discuss, the Meeting of the Board of Directors was closed, and the minutes were drawn up, which were read and found to be in order and signed by all members of the Company's Board of Directors present.

I hereby certify that the above resolutions were extracted from the minutes drawn in the Minutes Register of the Company's Board of Directors' Meetings.

Rio de Janeiro, September 22, 2025.

Déborah Meirelles Rosa Brasil

Secretary of the Board