

**YDUQS PARTICIPAÇÕES S.A.**

Corporate Taxpayer's Register of the Ministry of Finance (CNPJ/MF) No. 08.807.432/0001-10

Company Register Identification Number (NIRE) 33.3.0028205-0

Publicly-held Company

**EXTRACT OF THE MINUTES OF THE BOARD OF DIRECTORS' MEETING  
HELD ON MAY 12, 2025**

**1. Date, Time, and Place:** On the 12<sup>th</sup> (twelve) day of May 2025, at 12:00 pm, held by videoconference, via the Microsoft Teams platform. **2. Call notice, Quorum, and Attendance:** The call was waived as all members of the Company's Board of Directors ("CA" or "Board") were present. **3. Board:** Mr. Juan Pablo Zucchini (Chairman) and Mrs. Vanessa Chalhoub (Secretary). **4. Updates. 5. Agenda and resolutions: 5.2. Approval of Financial Statements – 1QTR25.** After the clarifications provided by the management and by PwC, understanding that the Financial Statements appropriately reflect, in all material aspects, the equity and financial positions of the Company and its subsidiaries, and in line with the favorable opinion issued by the Company's Audit and Finance Committee and the Supervisory Board, the Board **approved**, by unanimous vote, without restrictions or reservations, the financial results for the first quarter of 2025, authorizing their disclosure upon timely submission to the Brazilian Securities and Exchange Commission and to B3 S.A. – Bolsa, Brasil Balcão. Subsequently, PwC will issue its final opinion for the unqualified approval of the individual and consolidated financial statements of 1QTR25. **5.3. Change of address of the Company's principal place of business** The members of the Company's Board of Directors unanimously approved changing the address of the Company's principal place of business to Avenida Venezuela, n° 43, 6<sup>th</sup> floor, Saúde, Rio de Janeiro – RJ, CEP [Zip Code]: 20081-311, para a Avenida das Américas n° 4200 - BLC 5 SAL 301, Barra da Tijuca, Rio de Janeiro - RJ, CEP: 22640907, **5.4. Renegotiation of the Company's 8<sup>th</sup> Debenture Issue.** The members of the Company's Board of Directors met, pursuant to item m of article 16 of the Company's Articles of Incorporation, to examine, discuss and vote on the renegotiation of the 8<sup>th</sup> (eighth) issue of simple, non-convertible into shares, unsecured debentures, for public distribution with restricted efforts, in a single series, of the Company ("8<sup>th</sup> Issue"). Based on the presentation made available on the Company's governance portal, the clarifications provided by the Board of Directors and the favorable opinion issued by the Audit and Finance Committee, the members of the Company's Board of Directors unanimously resolved: (i) approve the proposal to change the terms and conditions of the 8<sup>th</sup> Issue, the remuneration, the amortization of the Debentures of the 8<sup>th</sup> Issue, the conditions for carrying out optional early redemption and partial extraordinary amortization and the payment of extraordinary remuneration, as indicated in the terms of the *"Notice of 1<sup>st</sup> (First) Call for the General Meeting of Debenture Holders of the 8<sup>th</sup> (Eighth) Issue of Simple Debentures, Non-Convertible into Shares, of the Unsecured Type, for Public Distribution with Restricted Efforts, in a Single Series, of Ydqus Participações S.A."*, as published in the newspaper "Valor Econômico" and made available on the CVM and on the Company's investor relations website, on May 9, 2025, (ii) authorize the Company's Board of Directors and/or its attorneys to: (a) negotiate the other terms and conditions of the proposed amendments to the 8<sup>th</sup> Issue, and (b) adopt any and all acts necessary to implement and formalize the resolutions taken at this meeting, including, without limitation, the execution of any other instruments necessary and/or convenient to formalize the proposal to amend the

conditions of the 8<sup>th</sup> Issue, including any amendments, and (iii) ratify all acts already performed by the Company's Board of Directors to implement the resolutions approved herein. **6. Closing, Drafting, and Approval of Minutes:** There being no further business to discuss, the Meeting of the Board of Directors was closed and the minutes were drawn up, which were read and found to be in order and signed by all members of the Company's Board of Directors present.

I hereby certify that the above resolutions were extracted from the minutes drawn in the Minutes Register of the Company's Board of Directors' Meetings.

Rio de Janeiro/ State of Rio de Janeiro  
May 12, 2025

**Vanessa Chalhoub**  
Secretary of the Board