

YDUQS PARTICIPAÇÕES S.A.

Publicly-held Company

National Corporate Taxpayer's
Register of the Ministry of Finance
(CNPJ/MF) No. 08.807.432/0001-10
Company Registration Identification
Number (NIRE) 33.3.0028205-0

MINUTES OF THE EXTRAORDINARY MEETING OF THE BOARD OF DIRECTORS HELD ON JULY 24, 2025

- Date, time, and place:** The meeting was held on the twenty-fourth (24th) day of July of the year 2025, at 8:45 a.m., remotely through the Microsoft Teams platform. Thus, it should be considered to have been held at the registered office of **YDUQS Participações S.A.**, ("Company").
- Call Notice:** Call formalities were not required, in view of the attendance of all members of the Board of Directors, pursuant to Article 19, paragraph 4, of the Company's Articles of Incorporation.
- Attendance:** All acting members of the Company's Board of Directors were in attendance, namely: **(i)** Juan Pablo Zucchini; **(ii)** Thamila Cefali Zaher; **(iii)** André Pires de Oliveira Dias; **(iv)** Eduardo Luiz Wurzmans; **(v)** Flavio Benício Jansen Ferreira; **(vi)** Brenno Raiko de Souza; **(vii)** Heloísa Helena Rios de Carvalho Nigro; **(viii)** Nilson Curti. The Company's Legal Counsel was also present. Ms. Deborah Meirelles Rosa Brasil.
- Presiding Officers:** Chairperson – Juan Pablo Zucchini; Secretary – Déborah Meirelles Rosa Brasil.
- Agenda:** The members of the Board of Directors of the Company met to examine, discuss, and resolve on the following agenda: **(i)** the dismissal of Mr. Eduardo Parente from the position of Chief Executive Officer ("CEO") and his election as a member of the Company's Board of Directors; **(ii)** the dismissal of Mr. Rossano Marques Leandro from the position of Chief Financial Officer ("CFO") and his election to the position of Chief Executive Officer ("CEO"); **(iii)** the election of Mr. Alexandre Aquino to the position of Chief Financial Officer (CFO); all resolutions effective as of August 15, 2025.
- Resolutions:** After analyzing the matters on the agenda, the members of the

Board of Directors present, by unanimous vote and without reservations or restrictions, resolved as follows:

6.1. To approve the dismissal of Mr. Eduardo Parente from the position of Chief Executive Officer ("CEO") and his election as a member of the Board of Directors, effective as of August 15, 2025.

6.1.1. To thank Mr. Eduardo, for his relevant contribution to the consolidation and growth of the Company.

6.2. To approve the dismissal of Mr. Rossano Marques Leandro from the position of Chief Financial Officer ("CFO") and his appointment to the position of Chief Executive Officer (CEO), replacing Mr. Eduardo Parente, effective as of August 15, 2025.

6.3. To approve the appointment of Mr. Alexandre Aquino Pereira, married, engineer, bearer of identity card No. 2022033132 CREA, registered with the Individual Taxpayer's Register (CPF) under number 025.867.857-70, with business address at Av. das Américas 4.200, Bloco 05, 3º andar – Barra da Tijuca, Rio de Janeiro, Postal Code (CEP): 22640-102, to the position of Chief Financial Officer ("CFO"), replacing Mr. Rossano Marques Leandro who assumes the position of Chief Executive Officer ("CEO").

6.3.1. To record that both Mr. Rossano Marques Leandro, who will now hold the position of Chief Executive Officer ("CEO"), and Mr. Alexandre Aquino Pereira, herein elected as Chief Financial Officer ("CFO"), will hold their respective positions for the remainder of the unified term of office of the other members of the Executive Board, to come to an end at the meeting of the Board of Directors immediately following the annual general meeting that resolves on the approval of the financial statements for the fiscal year ended on December 31, 2025.

6.3.2. To record that, based on the information received by the Company's management, in accordance with the applicable legislation, it was informed that the Officers herein elected are capable of signing, without any reservation, the statement of clearance mentioned in Article 147, paragraph 4, of Law No. 6404, of December 15, 1976, and in Article 2 of Exhibit K to CVM Resolution No. 80 of 2022, which will be filed at the Company's principal place of business.

6.3.3. To record that the Officers herein elected will be invested in their respective positions upon signing the respective terms of office, to be drawn up in the Company's own book, accompanied by the respective statement of clearance mentioned above, which will be filed at the

Company's principal place of business.

6.3.4. To record that, by virtue of the resolutions taken in items 6.2 and 6.3, the Company's Executive Board will be composed of the following members, all with a term of office until the meeting of the Board of Directors immediately following the annual general meeting that resolves on the approval of the financial statements for the fiscal year to be ended on December 31, 2025:

- (i) Rossano Marques Leandro, as Chief Executive Officer and Investor Relations Officer;
- (ii) Alexandre Aquino Pereira, as Chief Financial Officer;
- (iii) José Aroldo Alves Junior, as Chief Education Officer; and
- (iv) Silvio Pessanha Neto, as Office without Specific Designation.

7. **Adjournment, drawing up, and approval of the minutes:** With nothing more to discuss, these minutes were drawn up, read, checked, and approved by all directors in attendance and by the secretary. The documents are archived at the Company.

Rio de Janeiro, July 24, 2025.

Presiding Officers:

Juan Pablo Zucchini
Chairperson

Déborah Meirelles R Brasil
Secretary

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signature pages below]

*[Signature page of the minutes of the Meeting of the Board of Directors of YDUQS
Participações S.A. held on July 24, 2025]*

Members of the Board of Directors in Attendance:

Juan Pablo Zucchini

Thamila Cefali Zaher

André Pires de Oliveira Dias

Eduardo Luiz Wurzmann

Nilson Curti

Brenno Raiko de Souza

Heloísa Helena Rios de Carvalho Nigro

Flavio Benício Jansen Ferreira