

#### **Corporate Presentation – June/08**



Post-Secondary Education Market

Business Strategy



Company

Largest private post-secondary education institution in Brazil

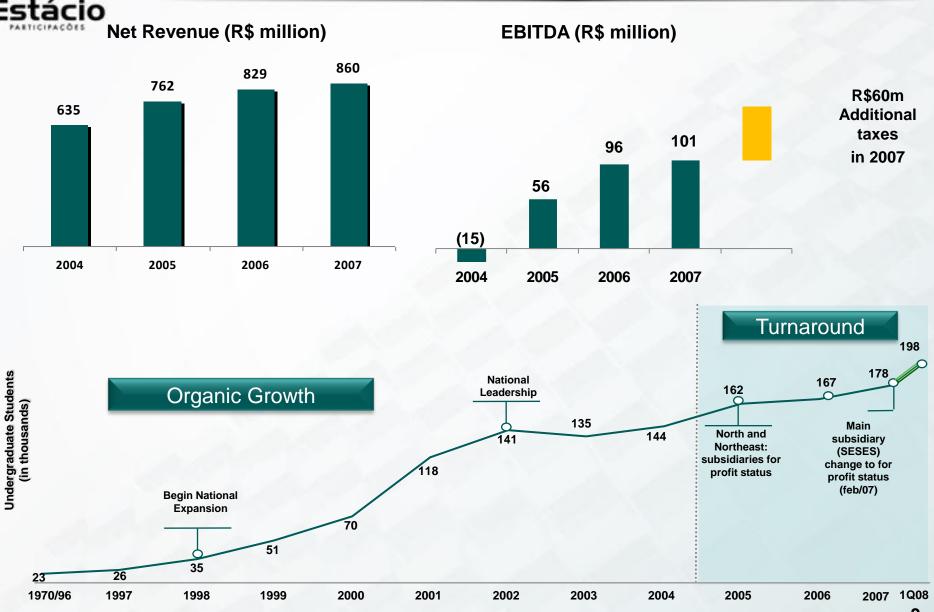
**198 thousand undergraduate students** 

National Footprint: 68 campuses in 12 states

1 University, 2 University Centers and 15 Colleges

**Record enrollment of 52 thousand students (1Q08)** 

### **Growth and Profitability**



3

### **Recent Changes**



## ✓ 100% of common shares

Shareholders' Bareement

preferred shares into common shares (at par)

✓ Conversion of all

✓ Co-management

 Best Corporate Governance practices

### **GP** Investments

(Moena Participações)

✓ 20% of capital stock

# Estácio

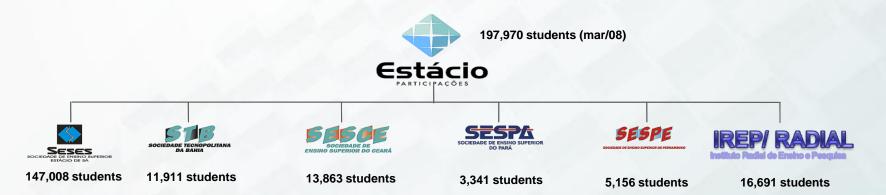
### **Ownership Breakdown and Corporate Structure**

(In thousand shares)

| Shareholders  | Common % |       | Preferred | %     | Total   | %     |  |
|---|----------|-------|-----------|-------|---------|-------|--|
|   | Shares   |       | Shares    |       | Total   |       |  |
| Controlling shareholder (João<br>Uchoa) and Related Persons | 94,903   | 58.6  | 34,109    | 46.3  | 129,012 | 54.7  |  |
| Moena Participações   | 47,151   | 29.1  |           |       | 47,151  | 20.0  |  |
| UBS Pactual   | 1,846    | 1.1   | 3,699     | 5.0   | 5,545   | 2.4   |  |
| Others  | 18,018   | 11.2  | 36,029    | 48.7  | 54,047  | 22.9  |  |
| Total   | 161,918  | 100.0 | 73,837    | 100.0 | 235,755 | 100.0 |  |

1. On June 4, 2008, the company's shareholders approved the conversion (at par) of all the preferred shares to common shares.

On June 13, 2008, shareholders approved the migration of the Company's share listing to the Novo Mercado trading segment.

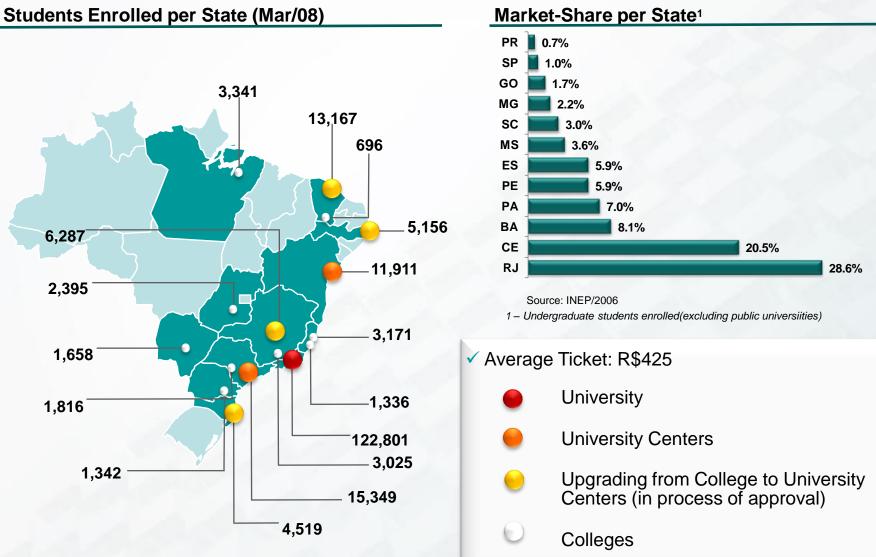




- Co-Management  $\rightarrow$  5 years (+2 years)
- New Board Members  $\rightarrow$  3 each party (+2 independent)
- New Management (Agreement on CEO/CFO and Academic Officer)
- Lockup Period: 3 years
- Block Voting
- Agreement on Annual Budget and Business Plan (1.5% p.a. minimum gain on EBITDA Margin and 10% annual revenue growth)
- M&A Agreement
- Non-Compete Agreement
- Novo Mercado (Only Common Shares, with no dilution of Unit holders)
- Minimum Dividend Payout (50% of Net Income)
- Stock Option Plan (Maximum Dilution of 5%)



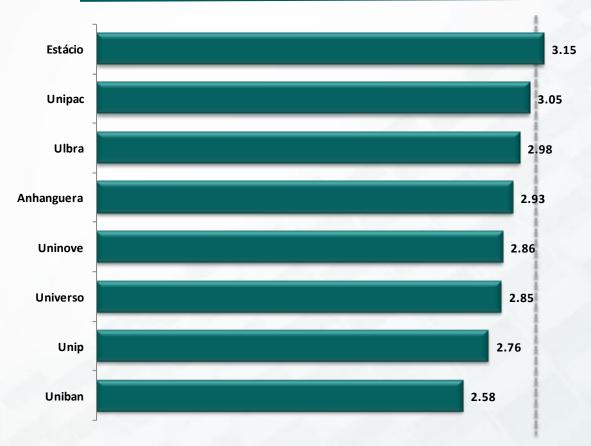
### A National Footprint, with presence in main capitals





#### **Quality Above Average**





National Average: 3.10

Souce: Ministry of Education- ENADE (National Evaluation)



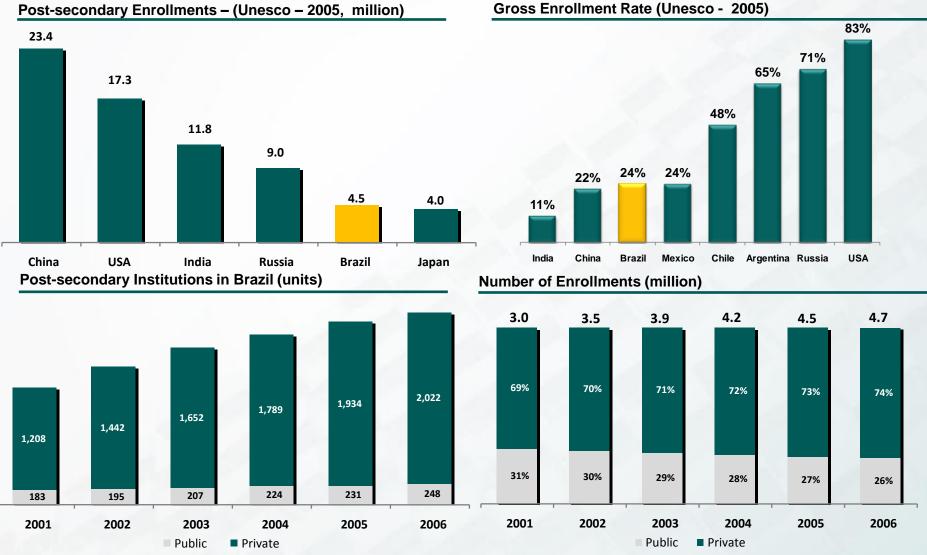
Post-Secondary Education Market

Business Strategy



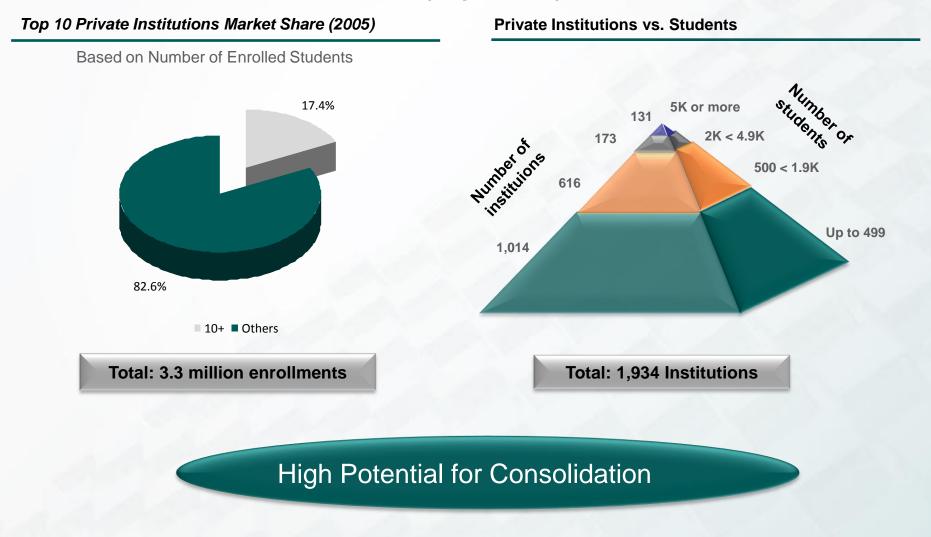
#### **Sector Overview**

#### Largest market in Latin America and 5<sup>th</sup> in the world, with low penetration rates





# Top10 largest post-secondary institutions account for less than 20% of total enrollments (Hoper-2005)



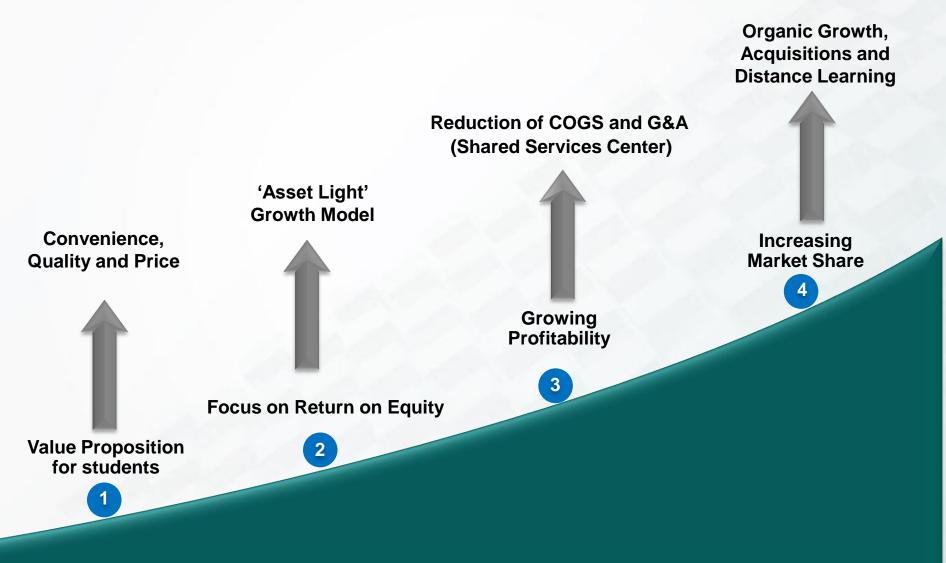


Post-Secondary Education Market

### Strategy

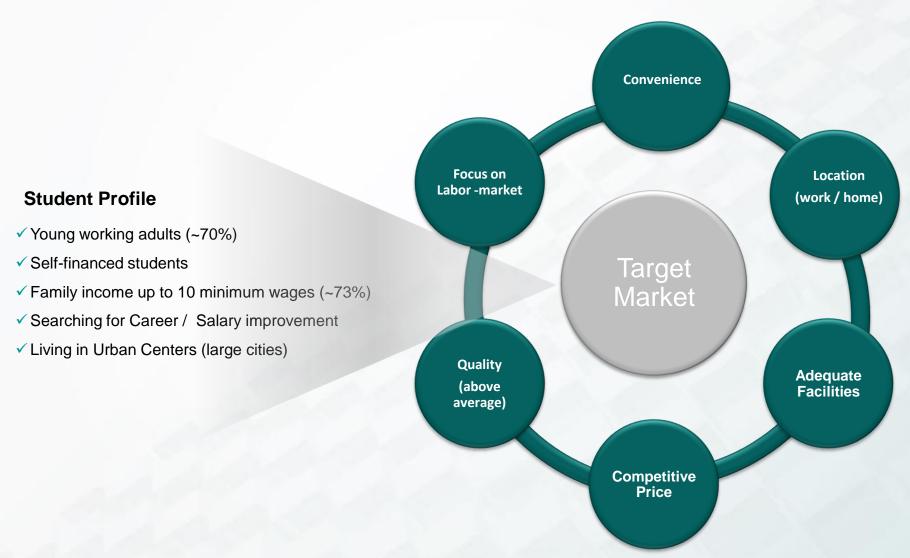


### **Our Business Model**

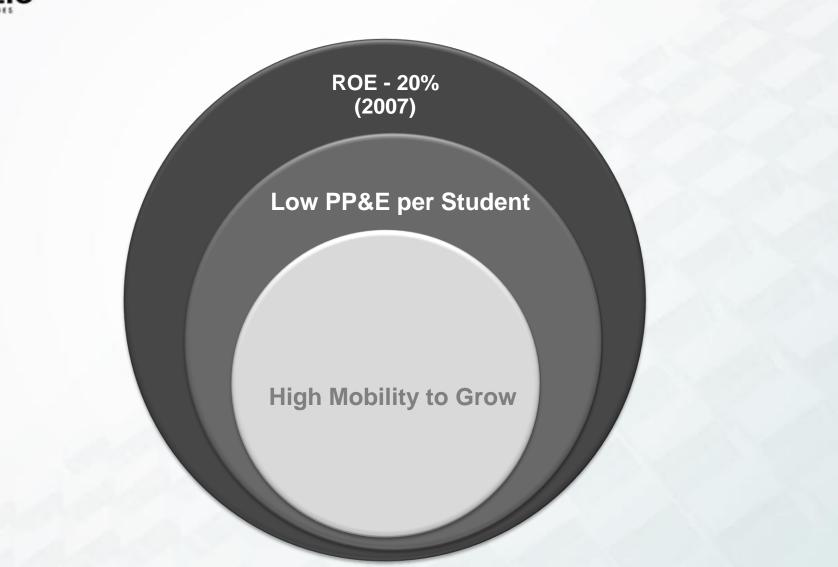




### **Value Proposition for students**









### Increasing the Number of Students per Class

- Standardization and Modularization of curriculum grid
- Common courses
- Online and distance learning courses

### **Faculty Costs Reduction**

• Agreement with Teachers' Union in Rio de Janeiro

### Shared Services Center (Reduction of G&A expenses)

• (Back office centralization)

National Integration



### **Increasing Market Share**





Post-Secondary Education Market

Business Strategy



| (R\$ million)           | 2005  | 2006  | 2007  | 1Q07  | 1Q08  |
|-------------------------|-------|-------|-------|-------|-------|
| Net Revenue             | 762   | 829   | 860   | 218   | 238   |
| Adjusted EBITDA         | 56    | 96    | 101   | 35    | 39    |
| Adjusted EBITDA Margin  | 7.3%  | 11.6% | 11.7% | 16.0% | 16.2% |
| Adjusted Net Income     | 23    | 60    | 81    | 34    | 35    |
| Net Cash                | (48)  | (4)   | 229   | 43    | 274   |
| EBITDA ex-rental        | 124   | 164   | 172   | 53    | 59    |
| EBITDA Margin ex-rental | 16.0% | 19.9% | 19.9% | 24.3% | 24.9% |

### **IR Contacts & Disclaimer**



**Investor Relations:** 

Carlos Lacerda – <u>carlos.lacerda@estacio.br</u> Fernando Santino – <u>fernando.santino@estacio.br</u> e-mail: <u>ri@estacioparticipacoes.com</u> Phone: (55) 21 2433 9789 / 9790 / 9791 Fax: (55) 21 2433 9700

Visit our website: www.estacioparticipacoes.com/ir

#### Disclaimer:

This presentation contains forward-looking statements relating to the prospects of the business, estimates for operating and financial results, and those related to growth prospects of Estácio Participações. These are merely projections and, as such, are based exclusively on the expectations of Estácio Participações' management concerning the future of the business and its continued access to capital to fund the Company's business plan. Such forward-looking statements depend, substantially, on changes in market conditions, government regulations, competitive pressures, the performance of the Brazilian economy and the industry, among other factors and risks disclosed in Estácio Participações's filed disclosure documents and are, therefore, subject to change without prior notice. Since the Company was incorporated only on March 31, 2007, we present, for the sole purpose of comparison, the non-audited pro-forma information for 2006 and 2007, as if the company's incorporation had occurred on January 1, 2006. Additionally, certain information was presented adjusted to reflect the payment of taxes at SESES, our largest subsidiary, which, from February 2007, after becoming a for-profit company, is subject to the applicable tax rules applied to corporations, except for the exemptions arising out of the University for All Program (PROUNI). The information presented for company, and our only assets are our interests in SESES, STB, SESPA, SESCE, SESPE and IREP, and we currently hold 99.9% of the capital stock of each of these subsidiaries. We are a holding company incorporated on March 31, 2007 as a result of a corporate restructuring that segregated the post-secondary education operations of our subsidiaries SESES, STB, SESPA, SESCE and SESPE under our common control.